# Santa Rosa Junior College

# **Program Resource Planning Process**

# Dean Health Sciences 2022

# 1.1a Mission

The mission of the Santa Rosa Junior College Health Sciences Department is to educate a diverse community of healthcare students and facilitate their development into culturally sensitive, competent, caring, ethical, and professional healthcare providers.

Our vision is to improve the health outcomes in the communities we serve by graduating exceptional healthcare providers that are committed to service, leadership, and lifelong learning.

Our core values are...

- 1. Learning
- 2. Academic Excellence
- 3. Sustainability
- 4. Diversity
- 5. Community
- 6. Compassion
- 7. Innovation

# **1.1b Mission Alignment**

The Health Science Programs are in alignment with the District's Mission to focus on student learning by providing responsive career and technical education in a learning-centered environment. The programs regularly assess, self-reflect, adapt and continuously improve. All of the courses and programs taught and/or coordinated by full time faculty have completed their SLO assessments. The Health Science (HS) programs have some of the highest retention and completion rates on campus. These programs have outstanding student pass rates for state licensing. The HS programs have as their core values academic responsibility, integrity and ethical behavior and they lead to transfer and/or gainful employment.

The HS Programs are in alignment with the District goals and objectives.

- Fostering Learning and Academic Excellence The HS programs show consistent retention and course completion well above the District average. The pass rate on state and national examinations is 98-100% for most of the programs including Dental Assisting, Dental Hygiene, Pharmacy Technician, Radiologic Technology, Certified Nursing, Vocational Nursing, Medical Assisting, and Phlebotomy. The Associate Degree Nursing program has a current pass rate of 90% on the NCLEX examination.
- Serve our Diverse Community the HS programs provide relevant career and technical education that meets the needs of the region and sustain economic vitality.
- Develop Financial Resources and Improve Facilities and Technology The dental programs have recently completed their Health Smiles for Healthy Lives technology fundraising campaign resulting in the purchase of over \$100,000.00 to fund digital radiographic and electronic record keeping technology to the dental clinics. The CNA/HHA applied and was granted the Rupe Foundation Nursing grant which will be used to replace worn and broken equipment as well as update technology. The ADN program continues to receive enrollment growth grant funding.

# **1.1c Description**

The Health Sciences Department offers programs in foods & nutrition, dietetics, certified nursing, associate degree nursing, dental assisting, dental hygiene, radiologic technology, pharmacy technician, and medical assisting.

The strategic goals of the Health Sciences Department include:

- 1. Support & promote academic excellence in educating healthcare professionals to meet current and projected workforce needs.
- 2. Engage students & spark intellectual curiosity in learner-centered environments by using innovative technologies and modern equipment with progressive and challenging curriculum.
- 3. Integrate academic & student support services across the college by responding to student needs as the first priority.
- 4. Identify & implement responsive instructional practices that increase the learning & success of our diverse students.
- 5. Collaborate and partner with community agencies by engaging our students and employees in community service and externships.

# 1.1d Hours of Office Operation and Service by Location

The Health Science administrative office, located in 4062 Race, is open Monday through Friday, 8:00 a.m. to 5:00 p.m. The office is closed on Fridays during the months of June and July.

# 1.2 Program/Unit Context and Environmental Scan

Occupational employment projections for the 2018-2028 (Sonoma County) indicate that programs in the Health Sciences Department have a significant increased employment estimate for 2028.

Medical Assistants 1,330 (2018) to 1,750 (2028) 31.6% increase (2,110 total job openings) Radiologic Technologists 170 to 200 17.6% increase (140 total job openings) Registered Nurses 3,460 to 3,920 13.3% increase (2,430 total job openings) Dietitian and Nutritionist 90 to 100 11.1% increase (70 total job openings) Dental Assistants 770 to 830 7.8% increase (960 total job openings) Dental Hygienists 500 to 530 6.0% increase (380 total job openings)

# 2.1a Budget Needs

The budgets for Health Sciences service center and the Dean are sufficient at this time.

Note: Core Data for HLRC, 10-00-74-0000-1250, is currently located under Health Sciences

<u>Includes</u>: **Dean:** 10-00-74-0000-**6008- Admin:** 10-00-74-0000-**1210-Race Service Center:** 10-00-74-0000-**1299-**

Dean II Health Sciences - FY 2020-21

2.1 Fiscal Year Expenditures

Santa Rosa Campus

| Expenditure Category                 | Unrestricted<br>Funds | Change<br>from<br>2019-20 | Restricted<br>Funds | Change<br>from<br>2019-20 | Total        | Change<br>from<br>2019-20 |
|--------------------------------------|-----------------------|---------------------------|---------------------|---------------------------|--------------|---------------------------|
| Faculty payroll                      | \$0.00                | 0.00%                     | \$0.00              | 0.00%                     | \$0.00       | 0.00%                     |
| Adjunct payroll                      | \$0.00                | -100.00%                  | \$0.00              | 0.00%                     | \$0.00       | -100.00%                  |
| Classified payroll                   | \$224,088.07          | -3.07%                    | \$0.00              | 0.00%                     | \$224,088.07 | -3.07%                    |
| STNC payroll                         | \$0.00                | 0.00%                     | \$0.00              | 0.00%                     | \$0.00       | 0.00%                     |
| Student payroll                      | \$10,536.10           | -62.45%                   | \$0.00              | 0.00%                     | \$10,536.10  | -62.45%                   |
| Management payroll (and Dept Chairs) | \$188,285.40          | 23.59%                    | \$0.00              | 0.00%                     | \$188,285.40 | 23.59%                    |
| Benefits (3000's)                    | \$182,606.97          | 4.63%                     | \$0.00              | 0.00%                     | \$182,606.97 | 4.63%                     |
| Supplies (4000's)                    | \$4,310.30            | -24.95%                   | \$10,903.31         | 245.67%                   | \$15,213.61  | 70.99%                    |
| Services (5000's)                    | \$2,103.67            | 13.43%                    | \$0.00              | 0.00%                     | \$2,103.67   | 13.43%                    |
| Equipment (6000's)                   | \$0.00                | -100.00%                  | \$0.00              | 0.00%                     | \$0.00       | -100.00%                  |
| Total Expenditures                   | \$611,930.51          | 2.92%                     | \$10,903.31         | 245.67%                   | \$622,833.82 | 4.20%                     |

#### Petaluma Campus (Includes Rohnert Park and Sonoma)

| Expenditure Category                 | Unrestricted<br>Funds | Change<br>from<br>2019-20 | Restricted<br>Funds | Change<br>from<br>2019-20 | Total  | Change<br>from<br>2019-20 |
|--------------------------------------|-----------------------|---------------------------|---------------------|---------------------------|--------|---------------------------|
| Faculty payroll                      | \$0.00                | 0.00%                     | \$0.00              | 0.00%                     | \$0.00 | 0.00%                     |
| Adjunct payroll                      | \$0.00                | 0.00%                     | \$0.00              | 0.00%                     | \$0.00 | 0.00%                     |
| Classified payroll                   | \$0.00                | 0.00%                     | \$0.00              | 0.00%                     | \$0.00 | 0.00%                     |
| STNC payroll                         | \$0.00                | 0.00%                     | \$0.00              | 0.00%                     | \$0.00 | 0.00%                     |
| Student payroll                      | \$0.00                | 0.00%                     | \$0.00              | 0.00%                     | \$0.00 | 0.00%                     |
| Management payroll (and Dept Chairs) | \$0.00                | 0.00%                     | \$0.00              | 0.00%                     | \$0.00 | 0.00%                     |
| Benefits (3000's)                    | \$0.00                | 0.00%                     | \$0.00              | 0.00%                     | \$0.00 | 0.00%                     |
| Supplies (4000's)                    | \$0.00                | 0.00%                     | \$0.00              | 0.00%                     | \$0.00 | 0.00%                     |
| Services (5000's)                    | \$0.00                | 0.00%                     | \$0.00              | 0.00%                     | \$0.00 | 0.00%                     |
| Equipment (6000's)                   | \$0.00                | 0.00%                     | \$0.00              | 0.00%                     | \$0.00 | 0.00%                     |
| Total Expenditures                   | \$0.00                | 0.00%                     | \$0.00              | 0.00%                     | \$0.00 | 0.00%                     |

#### Other Locations (Includes the PSTC, Windsor, and other locations)

| Expenditure Category                 | Unrestricted<br>Funds | Change<br>from<br>2019-20 | Restricted<br>Funds | Change<br>from<br>2019-20 | Total  | Change<br>from<br>2019-20 |
|--------------------------------------|-----------------------|---------------------------|---------------------|---------------------------|--------|---------------------------|
| Faculty payroll                      | \$0.00                | 0.00%                     | \$0.00              | 0.00%                     | \$0.00 | 0.00%                     |
| Adjunct payroll                      | \$0.00                | 0.00%                     | \$0.00              | 0.00%                     | \$0.00 | 0.00%                     |
| Classified payroll                   | \$0.00                | 0.00%                     | \$0.00              | 0.00%                     | \$0.00 | 0.00%                     |
| STNC payroll                         | \$0.00                | 0.00%                     | \$0.00              | 0.00%                     | \$0.00 | 0.00%                     |
| Student payroll                      | \$0.00                | 0.00%                     | \$0.00              | 0.00%                     | \$0.00 | 0.00%                     |
| Management payroll (and Dept Chairs) | \$0.00                | 0.00%                     | \$0.00              | 0.00%                     | \$0.00 | 0.00%                     |
| Benefits (3000's)                    | \$0.00                | 0.00%                     | \$0.00              | 0.00%                     | \$0.00 | 0.00%                     |
| Supplies (4000's)                    | \$0.00                | 0.00%                     | \$0.00              | 0.00%                     | \$0.00 | 0.00%                     |
| Services (5000's)                    | \$0.00                | 0.00%                     | \$0.00              | 0.00%                     | \$0.00 | 0.00%                     |
| Equipment (6000's)                   | \$0.00                | 0.00%                     | \$0.00              | 0.00%                     | \$0.00 | 0.00%                     |
| Total Expenditures                   | \$0.00                | 0.00%                     | \$0.00              | 0.00%                     | \$0.00 | 0.00%                     |

# **Expenditure Totals**

| Expenditure Category        | Amount       | Change<br>from<br>2019-20 | District Total   | % of<br>District<br>Total |
|-----------------------------|--------------|---------------------------|------------------|---------------------------|
| Total Expenditures          | \$622,833.82 | 4.20%                     | \$163,677,860.78 | 0.38%                     |
| Total Faculty Payroll       | \$0.00       | -100.00%                  | \$49,270,893.82  | 0.00%                     |
| Total Classified Payroll    | \$224,088.07 | -3.07%                    | \$20,601,791.75  | 1.09%                     |
| Total Management Payroll    | \$188,285.40 | 23.59%                    | \$9,552,448.70   | 1.97%                     |
| Total Salary/Benefits Costs | \$605,516.54 | 3.23%                     | \$107,857,188.83 | 0.56%                     |
| Total Non-Personnel Costs   | \$17,317.28  | 55.51%                    | \$13,207,623.21  | 0.13%                     |

# 2.1b Budget Requests

| Rank | Location | SP | М | Amount | Brief Rationale |
|------|----------|----|---|--------|-----------------|

# 2.2a Current Classified Positions

| Position                                  | Hr/Wk | Mo/Yr | Job Duties  |
|---|-------|-------|---|
| AA III                                    | 40.00 | 12.00 | Activity 6008 - Dean - Health Sciences, FTE 1.0   |
|   |       |       | Assistant to the Dean. Faculty, Budget, Program Administration:   |
|   |       |       | Calendar Meetings. Prepare statistical reports.   |
|   |       |       | Faculty: loads, schedules, time sheets, absences, PAFs, confidential files  |
|   |       |       | Faculty Evaluations: coordinate timelines, process forms  |
|   |       |       | Schedule development: schedule of classes proofs, schedule change forms   |
|   |       |       | Budgets: monitor expenditures, process purchase<br>orders, budget transfers, budget reports, budget<br>development.   |
|   |       |       | Clinical Facilities Agreements/ Contracts: track, update, process   |
|   |       |       | Student Trust Accounts  |
|   |       |       | Process Purchase Requisitions: instructional and<br>non-instructional materials & equipment   |
|   |       |       | General Service Center and Facilities issues  |
| AAII                                      | 40.00 | 12.00 | Activity 1299 - Race Service Center. FTE 1.0.<br>Provides curriculum development assitance in all<br>phases of development; facilitates curriculum<br>Cluster Tech committee and Cluster calendaring.<br>Support staff to department faculty, dean and<br>coordinators; and Service Center. Screens and tracks<br>all Radiology Technology applications for<br>educational and other qualifications.  |
| AAII                                      | 40.00 | 12.00 | Activity 1299 - Race Service Center. FTE 1.0.<br>Service Center support, student employee<br>supervision, program application processing,<br>facilties, room schedules. Assists with classroom<br>assignments during schedule development and<br>special requests. Interfaces with facilities for<br>maintainance requests. Screens and tracks all Dental<br>Hygiene and Dental Assisting applicants for<br>educational and other qualifications. |
| AAI                                       | 20.00 | 12.00 | Activity 1299 Race Service Center. FTE 0.5.<br>General Departmental and Service Center support.<br>Maintains Service Center virtual office hours;<br>provides photo ID's (photo shoots and badges) to<br>program students (except ADN) and instructors  |
| Lab Assistant II                          | 20.00 | 10.00 | Activity 1250-Health Learning Resource Center<br>FTE 0.5. Maintains HLRC computer lab and<br>inventory of software, DVDs, and Videos for<br>instructional use. Schedules the use of the HLRC.   |
| Student Success Program Coordinator, HOPE | 20.00 | 12.00 | Activity 4964 Coordinates the HOPE Center   |

# 2.2b Current Management/Confidential Positions

| Position | Hr/Wk | Mo/Yr | Job Duties |
|----------|-------|-------|------------|
|----------|-------|-------|------------|

| Dean II | 40.00 | 12.00 | Activity 6008 - JOB DESCRIPTION:  |
|---------|-------|-------|---|
|         |       |       | Under general direction, has principal administrative<br>responsibility for the instructional cluster of<br>programs  |
|         |       |       | under his or her supervision: Associate Degree<br>Nursing, Dental Assisting, Dental Hygiene,<br>Licensed  |
|         |       |       | Vocational Nursing, Medical Assistant/Community<br>Health Worker, Nursing Assistant, Home Health<br>Aide, Phlebotomy, Radiologic Technician and other<br>assigned and related |
|         |       |       | departments. Additionally, the Dean functions as the<br>primary contact with department chairs, directors,<br>and   |
|         |       |       | coordinators with regard to budget, curriculum, schedule, program development, and staffing issues.   |
|         |       |       | Initiates, coordinates, and/or supervises major<br>educational initiatives related to the liberal arts and<br>sciences  |
|         |       |       | and to vocational programs, such as developmental education, student learning outcomes, and others as   |
|         |       |       | identified.   |
|         |       |       | SCOPE:  |
|         |       |       | The Dean, Health Sciences, contributes to the development of policies and procedures pertaining to the  |
|         |       |       | instructional program of the District, and under the general direction of the Dean, Career & Technical  |
|         |       |       | Education & Economic Development has major<br>responsibility for interpretation and implementation<br>of these  |
|         |       |       | policies and procedures, including the selection and<br>evaluation of faculty and classified staff, curriculum  |
|         |       |       | development, scheduling of classes, and program<br>budget development and monitoring.   |
|         |       |       | KEY DUTIES AND RESPONSIBILITIES:  |
|         |       |       | Examples of key duties are interpreted as being descriptive and not restrictive in nature.  |
|         |       |       | 1. Participates in educational planning and policy development in conjunction with the other academic   |
|         |       |       | deans.  |
|         |       |       | 2. Serves as primary contact with assigned department chairs, directors, and coordinators.  |
|         |       |       | 3. Works with assigned departments/programs on curriculum development and review.   |
|         |       |       | 4. Works with assigned departments on short and long-term program planning, review and evaluation.  |

|  | 5. Supervises the development of the schedule of classes for his/her cluster, monitors enrollment and |
|--|---|
|  | faculty loads.  |
|  | 6. Assists with recruitment, selection and evaluation of faculty and classified staff.                |
|  | 7. Evaluates department chairs/directors within the cluster.  |
|  | 8. In consultation with departments within the cluster, prepares and monitors program budgets.        |
|  | 9. Receives, reviews and facilitates resolution for student, faculty or staff complaints.             |
|  | 10. Provides administrative support to the learning communities campus-wide.                          |
|  | 11. Serves on standing and ad hoc committees as required.   |
|  | 12. Prepares reports as needed for presentation to the Board of Trustees.                             |
|  | 13. Represents the District in local, regional and state-wide instructional meetings and committees.  |
|  | 14. Perform other duties as assigned by the Dean,<br>Career & Technical Education & Economic          |
|  | Development.  |
|  | 15. Represents the District to program-specific accreditation teams and licensing boards.             |
|  | 16. Fundraise and write grants for the cluster.   |
|  | KNOWLEDGE OF:   |
|  | 1. Community college curriculum and the promotion and development of instructional programs.          |
|  | 2. Instructional pedagogy.  |
|  | 3. Learning theory and student characteristics.   |
|  | 4. Affirmative action, hiring, and evaluation policies and procedures.                                |
|  | 5. Student services programs.   |
|  | 6. Budget processes.  |
|  | 7. Interpreting and enforcing faculty and classified collective bargaining contracts.                 |
|  | 8. Legal and regulatory climate in California community colleges.                                     |
|  | 9. State Boards and accreditation policy for each program.  |
|  | 10. Program review and evaluation processes.  |
|  |   |

| Position                  | Hr/Wk | Mo/Yr | Job Duties  |
|---------------------------|-------|-------|---|
|                           |       |       | 1. Plan and organize large, complex tasks; supervise<br>the work of assigned staff.   |
|                           |       |       | 2. Relate effectively with a wide diversity of students, faculty, staff and community members.  |
|                           |       |       | 3. Work in an atmosphere of collegial decision-<br>making; demonstrate consensus-building skills.   |
|                           |       |       | 4. Communicate clearly, both orally and in writing.   |
|                           |       |       | 5. Advocate for the District's programs and services.   |
|                           |       |       | 6. Demonstrate sensitivity to, and respect for, a diverse population.   |
|                           |       |       | QUALIFICATIONS:   |
|                           |       |       | Education:  |
|                           |       |       | Master's Degree required or the equivalent, and<br>ability to meet minimum qualifications for current<br>SRJC   |
|                           |       |       | faculty discipline  |
|                           |       |       | Experience:   |
|                           |       |       | One year of formal training, or leadership experience reasonably related to this assignment.  |
|                           |       |       | Preferred Qualifications:   |
|                           |       |       | Familiarity with the California Education Code.   |
|                           |       |       | SUPERVISION RECEIVED:   |
|                           |       |       | The Dean, Health Sciences reports to the Dean,<br>Career & Technical Education & Economic<br>Development.   |
|                           |       |       | SUPERVISION EXERCISED:  |
|                           |       |       | Under the general direction of the Dean,<br>Occupational Education and Economic<br>Development, provides  |
|                           |       |       | primary supervision for the Health Sciences cluster.<br>The Dean supervises faculty, classified support<br>staff,   |
|                           |       |       | STNC's and student employees.   |
| Director, HOPE            | 40.00 | 12.00 | Activity 1208. Oversight of SSS TRIO HOPE<br>program including staffing, grant reporting, and<br>budget for HOPE Program. Position is 100% funded<br>by federal TRIO Grant. |
| Associate Dean of Nursing | 40.00 | 12.00 | Activity 1203 Oversight of ADN program including staffing, grant proposals, grant reporting, and budget   |

# 2.2c Current STNC/Student Worker Positions

| Position   | Hr/Wk | Mo/Yr | Job Duties   |
|--|-------|-------|--|
| Student Employee - Clerk Typist                      | 25.00 | 12.00 | Activity 1299 - Race Service Center  |
|  |       |       | Health Sciences Service Center Assistant. Provide<br>general information about Health Sciences<br>programs. Typing, computer keyboarding, mail pick<br>up and distribution, answer phones, greet visitors,<br>filing, stock workroom supplies. |
| STNC - HOPE Center - Student Success<br>Specialist I | 20.00 | 3.00  | Activity 4694-HOPECenter Assists with student orientations and setting up student files and resources.   |
| STNC - HOPE Center - AAI                             | 20.00 | 3.00  | Activity 4694-HOPECenter (34%) and Activity<br>4964 - CalWORKS (66%) Assists with filing and<br>maintaining the HOPE center service center.  |
| STNC - Instructional Assistant Senior                | 25.00 | 3.00  | Activity 1236 (RUPE Grant)- CNA program  |
| STNC - Instructional Assistant Senior                | 25.00 | 3.00  | Activity 1236 (RUPE Grant) - CNA program   |

# 2.2d Adequacy and Effectiveness of Staffing

The Health Science office supports 8 programs that include multiple degrees and certificates. The two Admin IIs (FTE 1.) and Admin I (FTE 0.5) support the advisory boards, curriculum, acceptance process for cohorts, health and safety procedures and policies, accreditation/ approval, and general office support.

Several of the certificate programs have been in high demand in workforce opportunites with the advent of the Affordable Care Act. The programs with the greatest need for quick growth have been Medical Assisting, and Certified Nursing. These programs do not have cohorts and are entry level health care providers requiring background checks and immunization before they are accepted in to courses due to offsite rotations at clinics and hospitals.

With the addition of an ambulatory skills lab in 2020, we are in need of a lab assistant to help supply and moniter this lab.

# Dean II Health Sciences - FY 2020-21

#### 2.2 Fiscal Year Employee Data and Calculations

#### **Employee Head Counts**

| Employee Category | Count | Change<br>from<br>2019-20 | District Total | % of<br>District<br>Total |
|-------------------|-------|---------------------------|----------------|---------------------------|
| Contract Faculty  | 0     | 0.00%                     | 289            | 0.00%                     |
| Adjunct Faculty   | 0     | -100.00%                  | 1112           | 0.00%                     |
| Classified Staff  | 4     | -20.00%                   | 411            | 0.97%                     |
| STNC Workers      | 0     | 0.00%                     | 238            | 0.00%                     |

| Student Workers       | 2 | -60.00% | 202 | 0.99% |
|-----------------------|---|---------|-----|-------|
| Mgmt/Admin/Dept Chair | 1 | 0.00%   | 146 | 0.68% |

#### **Employee FTE Totals**

| FTE Category               | FTE    | Change<br>from<br>2019-20 | District Total | % of<br>District<br>Total |
|----------------------------|--------|---------------------------|----------------|---------------------------|
| FTE-F - Faculty            | 0.0000 | 0.00%                     | 654.4891       | 0.00%                     |
| FTE-CF - Contract Faculty  | 0.0000 | 0.00%                     | 286.7179       | 0.00%                     |
| FTE-AF - Adjunct Faculty   | 0.0000 | 0.00%                     | 367.7712       | 0.00%                     |
| FTE-C - Classified         | 3.5000 | -21.88%                   | 373.8894       | 0.94%                     |
| FTE-ST - STNC              | 0.0000 | 0.00%                     | 31.0281        | 0.00%                     |
| FTE-SS - Support Staff     | 4.1529 | -37.02%                   | 482.0798       | 0.86%                     |
| FTE-SW - Student Workers   | 0.6529 | -69.12%                   | 77.1623        | 0.85%                     |
| FTE-M - Management         | 1.0000 | 0.00%                     | 104.4523       | 0.96%                     |
| FTE-DC - Department Chairs | 0.0000 | 0.00%                     | 0.0000         | 0.00%                     |

#### Student Data

| Data Element             | Value  | Change<br>from<br>2019-20 | District Total | % of<br>District<br>Total |
|--------------------------|--------|---------------------------|----------------|---------------------------|
| FTES-CR - Credit         | 0.0000 | 0.00%                     | 11153.4817     | 0.00%                     |
| FTES-NC - Non-Credit     | 0.0000 | 0.00%                     | 2606.9981      | 0.00%                     |
| FTES - combined          | 0.0000 | 0.00%                     | 13760.4798     | 0.00%                     |
| Students Enrolled/Served | 0      | 0.00%                     | 30000          | 0.00%                     |

#### Calculations

| Data Element                                | Value        | Change<br>from<br>2019-20 | District Total | % of<br>District<br>Total |
|---|--------------|---------------------------|----------------|---------------------------|
| FTE-S : FTE-F                               | 0.0000       | 0.00%                     | 21.0248        | 0.00%                     |
| FTE-AF : FTE-CF                             | 0.0000       | 0.00%                     | 1.2827         | 0.00%                     |
| FTE-F : FTE-SS                              | 0.0000       | 0.00%                     | 1.3576         | 0.00%                     |
| FTE-F : FTE-M                               | 0.0000       | 0.00%                     | 6.2659         | 0.00%                     |
| FTE-SS : FTE-M                              | 4.1529       | -37.02%                   | 4.6153         | 89.98%                    |
| FTE-ST : FTE-C                              | 0.0000       | 0.00%                     | 0.0830         | 0.00%                     |
| Average Faculty Salary per FTE-F            | \$0.00       | 0.00%                     | \$75,281.46    | 0.00%                     |
| Average Classified Salary per FTE-C         | \$64,025.16  | 24.08%                    | \$55,101.30    | 116.20%                   |
| Average Management Salary per FTE-M         | \$188,285.40 | 23.59%                    | \$91,452.74    | 205.88%                   |
| Salary/Benefit costs as a % of total budget | 97.22%       | -0.93%                    | 65.90%         | 147.53%                   |
| Non-Personnel \$ as a % of total budget     | 2.78%        | 49.24%                    | 8.07%          | 34.46%                    |
| Restricted Funds as a % of total budget     | 1.75%        | 231.72%                   | 26.03%         | 6.72%                     |
| Total Unit Cost per FTE-F                   | \$0.00       | 0.00%                     | \$250,084.93   | 0.00%                     |
| Total Unit Cost per FTE-C                   | \$177,952.52 | 33.38%                    | \$437,770.80   | 40.65%                    |
| Total Unit Cost per FTE-M                   | \$622,833.82 | 4.20%                     | \$1,567,010.60 | 39.75%                    |
| Total Unit Cost per FTE-S                   | \$0.00       | 0.00%                     | \$11,894.78    | 0.00%                     |
| Total Unit Cost per student served/enrolled | \$0.00       | 0.00%                     | \$5,455.93     | 0.00%                     |

#### 2.2a Classified Positions Employees paid from a Classified OBJECT code

| Name Last | First   | Position                     | Hours | FTE    |
|-----------|---------|------------------------------|-------|--------|
| Allen     | Suzanne | Administrative Assistant II  | 0.00  | 1.0000 |
| Hruby     | Tera    | Administrative Assistant I   | 0.00  | 0.5000 |
| Masini    | Shelley | Administrative Assistant III | 0.00  | 1.0000 |
| Wershiner | Yvette  | Administrative Assistant II  | 0.00  | 1.0000 |
| Totals    |         |                              | 0.00  | 3.5000 |

#### 2.2b Management/Confidential Positions Employees paid from a Management/Confidential OBJECT code

| Name Last | First | Position              | Hours | FTE    |
|-----------|-------|-----------------------|-------|--------|
| Sakanashi | Tammy | Dean, Health Sciences | 16.00 | 1.0000 |
| Totals    |       |                       | 16.00 | 1.0000 |

#### **2.2c STNC Workers** Employees paid from an STNC OBJECT code

| Name LastFirstPositionHoursFTE |
|--------------------------------|
|--------------------------------|

|  | << No Employees >> |  |  |  |  |
|--|--------------------|--|--|--|--|
|--|--------------------|--|--|--|--|

#### 2.2d Student Employees Employees paid from a Student Employee OBJECT code

| Name Last | First   | Position | Hours  | FTE    |
|-----------|---------|----------|--------|--------|
| Harsono   | Richard |          | 650.00 | 0.6250 |
| Tapia     | Jocelyn |          | 29.00  | 0.0279 |
| Totals    |         |          | 679.00 | 0.6529 |

# 2.2e Classified, STNC, Management Staffing Requests

| Rank | Location   | SP | М  | Current Title   | Proposed Title                             | Туре       |
|------|------------|----|----|-----------------|--|------------|
| 0001 | Santa Rosa | 02 | 01 | Lab Assistant I | Lab Assistant I - Ambulatory Skills<br>lab | Classified |

# 2.3a Current Contract Faculty Positions

| Position | Description  |
|----------|--|
| NA       | Not applicable for activity codes 6008, 1210, 1299 |

# 2.3b Full-Time and Part-Time Ratios

| Discipline | FTEF<br>Reg | % Reg<br>Load | FTEF<br>Adj | % Adj<br>Load | Description |
|------------|-------------|---------------|-------------|---------------|-------------|
|            | 0.0000      | 0.0000        | 0.0000      | 0.0000        |             |

# 2.3c Faculty Within Retirement Range

There are no faculty for activity codes 6008, 1210, 1299, 1250

# 2.3d Analysis of Faculty Staffing Needs and Rationale to Support Requests

Not applicable for activity codes 6008, 1210, 1299, 1250

# 2.3e Faculty Staffing Requests

| Rank | Location | SP | Μ | Discipline | SLO Assessment Rationale |
|------|----------|----|---|------------|--------------------------|

# 2.4b Rationale for Instructional and Non-Instructional Equipment, Technology, and Software

#### **Instructional Equipment Requests:**

The critical need for the Health Sciences Department is the need for an additional large lecture room to be used by all programs. With Student Health Services moving out of the Race building in December 2021, we plan to convert part of the area to a large lecture room with the capacity for 60 students. To furnish this room we will need 60 student desks, an instructor station, 2 large screen 98" moniters, and the other media needed to outfit the classroom for media enhanced instruction.

#### **Non-Instructional Equipment Requests:**

In addition to the large lecture room, when SHS moves out of the building we will be gaining 4 offices that will used for faculty. We will need to furnish these office and provide computers for each of the offices.

The computers in the Service Center work room are very old and need to be replaced. These 2 computers are used constantly by adjunct faculty.

# 2.4c Instructional Equipment Requests

| Rank | Location   | SP | М  | Item Description                | Qty | Cost Each   | Total Cost  | Requestor       | Room/Space | Contact         |
|------|------------|----|----|---------------------------------|-----|-------------|-------------|-----------------|------------|-----------------|
| 0001 | Santa Rosa | 04 | 07 | side arm desk chairs on rollers | 60  | \$400.00    | \$24,000.00 | Tammy Sakanashi | SHS        | Tammy Sakanashi |
| 0001 | Santa Rosa | 04 | 07 | Viewsonic 98" IFP               | 2   | \$12,000.00 | \$24,000.00 | Tammy Sakanashi | SHS        | Tammy Sakanashi |
| 0001 | Santa Rosa | 04 | 07 | High definition projector       | 1   | \$4,500.00  | \$4,500.00  | Tammy Sakanashi | SHS        | Tammy Sakanashi |
| 0001 | Santa Rosa | 04 | 07 | Document projector              | 1   | \$775.00    | \$775.00    | Tammy Sakanashi | SHS        | Tammy Sakanashi |

# 2.4d Non-Instructional Equipment and Technology Requests

| Rank | Location | SP | М | Item Description | Qty | Cost Each | Total Cost | Requestor | Room/Space | Contact |
|------|----------|----|---|------------------|-----|-----------|------------|-----------|------------|---------|
|------|----------|----|---|------------------|-----|-----------|------------|-----------|------------|---------|

# 2.4f Instructional/Non-Instructional Software Requests

| Rank | Location | SP | М | Item Description | Qty | Cost Each | Total Cost | Requestor | Room/Space | Contact |
|------|----------|----|---|------------------|-----|-----------|------------|-----------|------------|---------|
|------|----------|----|---|------------------|-----|-----------|------------|-----------|------------|---------|

# 2.5a Minor Facilities Requests

| Rank | Location   | SP | М  | Time Frame | Building | Room Number               | Est. Cost  | Description  |
|------|------------|----|----|------------|----------|---------------------------|------------|--|
| 0001 | Santa Rosa | 06 | 07 | Urgent     | Race     | 4062                      | \$7,000.00 | The Service Center carpeting needs to be repaired or replaced. Torn<br>and buckled areas are becoming a tripping hazard. Facilities<br>recommended replacement during summer deep clean.   |
| 0001 | Santa Rosa | 06 | 06 | 1 Year     | Race     | 1st, 2nd and 3rd<br>floor | \$6,000.00 | Install water bottle filling stations in place of the water faucets on each floor.   |
| 0002 | Santa Rosa | 06 | 07 | Urgent     | Race     | All bathrooms             | \$5,000.00 | All of the bathrooms need to be equipped with emergency lighting<br>when there is a power failure. We have had 2 incidences in the past 2<br>years that have left someone in the bathroom in complete darkness<br>when the power to the building was down. |

# 2.5b Analysis of Existing Facilities

The Race building is now entering it's 21st year of service. The building is in need of physical upgrades including but not limited to emergency lighting in the bathrooms, new flooring in the Service Center and Administrative office, upgrades to bathrooms to include touchless faucets.

The major need for the Health Sciences department is a large lecture room that can be used by all programs. In 2016, Health Sciences acquired the Foods & Nutrition (FDNT) and Dietetic (DIET) programs, which were temporarily housed in a portable that had a lecture room and 4 offices. In Spring 2020, just prior to the pandemic, the portable was removed and the faculty moved to one office in Race. The loss of the classroom meant that all the FDNT and DIET courses had to be moved to lecture rooms throughout the campus since the Race lecture rooms were booked to capacity.

When Student Health Services moved out of Race in December 2021, we discussed plans with Serafin Fernandez to convert part of the space to a large lecture classroom with a 60 student capacity. This space could be used by all the programs in Health Sciences. The remaining space that is left would be kept as is, which is 4 offices for Health Sciences faculty and a meeting area with a bathroom, so no changes would need to be made to this area of the space vacated by SHS.

# 3.1 Develop Financial Resources

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# 3.2 Serve our Diverse Communities

# 3.3 Cultivate a Healthy Organization

All support staff are encourage to attend college staff development opportunities and college classes.

# 3.4 Safety and Emergency Preparedness

The health sciences department has identified emergency leaders that have taken the necessary training to assist in emergency situations. This includes building and area safety coordinators.

All new employees for 2013/2014 completed the Injury & Illness Prevention Program and Safety Training. New 2014 employees have been notified to complete this training.

# 3.5 Establish a Culture of Sustainability

In regards to being Green, the health sciences cluster has a history of recycling paper, metal and plastic products. Containers are in every office, classroom and hallways.

Paper handout are kept to a minimum. Exams are taken on-line in most of the classes and handouts are downloaded from the websites.

Lights are turned off when the area is not being used.

Local hospitals and other health facilities donate expired supplies to the cluster. These supplies are used by the different programs and spares the local landfill.

# 4.1a Course Student Learning Outcomes Assessment

Not applicable for activity codes 6008, 1210, 1299

# 4.1b Program Student Learning Outcomes Assessment

Not applicable for activity codes 6008, 1210, 1299

# 4.1c Student Learning Outcomes Reporting

| Type Name | Student<br>Assessment<br>Implemented | Assessment<br>Results Analyzed | Change<br>Implemented |
|-----------|--------------------------------------|--------------------------------|-----------------------|
|-----------|--------------------------------------|--------------------------------|-----------------------|

# 4.2a Key Courses or Services that address Institutional Outcomes

| $\begin{array}{c c c c c c c c c c c c c c c c c c c $ | Course/Service | 1a | 1b | 1c | 2a | 2b | 2c | 2d | 3a | 3b | 4a | 4b | 5 | 6a | 6b | 6c | 7 |
|--|----------------|----|----|----|----|----|----|----|----|----|----|----|---|----|----|----|---|
|--|----------------|----|----|----|----|----|----|----|----|----|----|----|---|----|----|----|---|

# 4.2b Narrative (Optional)

Not applicable for activity codes 6008, 1210, 1299

# **5.0 Performance Measures**

This section allows programs/units to define and report on their own unique performance measures. The program unit should identify any unique data elements that provide insight into the quantity and quality of the services you provide. A trend over time is very helpful.

Not applicable for activity codes 6008, 1210, 1299; we do not track phone calls or visits.

# 5.1 Effective Class Schedule: Course Offerings, Times, Locations, and Delivery Modes (annual)

Not applicable for activity codes 6008, 1210, 1299 Narrative:

# 5.2a Enrollment Efficiency

Not applicable for activity codes 6008, 1210, 1299 Narrative.

# 5.2b Average Class Size

Not applicable for activity codes 6008, 1210, 1299

Narrative:

# **5.3 Instructional Productivity**

Not applicable for activity codes 6008, 1210, 1299 Narrative:

# **5.4 Curriculum Currency**

Not applicable for activity codes 6008, 1210, 1299

# 5.5 Successful Program Completion

Not applicable for activity codes 6008, 1210, 1299

No Certificates or degrees are offered in HLE or HLC.

### **5.6 Student Success**

Not applicable for activity codes 6008, 1210, 1299 Narrative:

### 5.7 Student Access

Not applicable for activity codes 6008, 1210, 1299 Narrative:

# 5.8 Curriculum Offered Within Reasonable Time Frame

### 5.9a Curriculum Responsiveness

Not applicable for activity codes 6008, 1210, 1299

### 5.9b Alignment with High Schools (Tech-Prep ONLY)

Not applicable for activity codes 6008, 1210, 1299

# 5.10 Alignment with Transfer Institutions (Transfer Majors ONLY)

Not applicable for activity codes 6008, 1210, 1299

## 5.11a Labor Market Demand (Occupational Programs ONLY)

Not applicable for activity codes 6008, 1210, 1299

# 5.11b Academic Standards

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Not applicable for activity codes 6008, 1210, 1299

# 6.1 Progress and Accomplishments Since Last Program/Unit Review

| Rank | Location   | SP | М  | Goal  | Objective   | Time Frame | Progress to Date   |
|------|------------|----|----|---|---|------------|--|
| 0000 | Santa Rosa | 01 | 01 | Find stable funding for the HOPE program.   | Foundation involvement to secure outside grant.   |            |  |
| 0000 | Santa Rosa | 06 | 03 | Increase diversity of the faculty in Health Science.  | To have a diverse faculty that reflects the diversity of our students.                              | 2021-2026  |  |
| 0001 | Santa Rosa | 04 | 07 | Additional large lecture room by converting<br>part of the area vacated by SHS to a<br>classroom. | To increase student enrollment in all nursing,<br>medical assisting, FDNT and Dietetic<br>programs. | 2021-2022  | Remodel of 1 floor of Race currently used by<br>SHS would require Measure H funds.<br>Enhanced media additions to the lecture room<br>and desks have been requested through<br>ILEM. |
| 0002 | Santa Rosa | 02 | 01 | Program review according to Policy 3.6 on all programs with less than 10 completers               | To increase opportunites for students that meet their career and educational goals.                 | 2021-2026  |  |
| 0003 | Santa Rosa | 02 | 01 | Adequate faculty staffing to support health science programs.                                     | To increase ADN full time faculty to full capacity per BRN.   | 2021-2022  | Hire one full time faculty member  |
| 0004 | Santa Rosa | 01 | 01 | Increase support services provided to students in the HOPE Program.                               | To increase student success and retention in the Health Sciences programs.                          | 2021-2023  | Student support funding with outside grants.   |
| 0005 | Santa Rosa | 02 | 01 | A full-time Pharmacy program coordinator.   | To develop a robust pharm tech program that can be approved for accreditation.                      | 2021-2026  | Hire one full time faculty member.   |
| 0006 | Santa Rosa | 02 | 01 | Full cohort of high school seniors to explore<br>health careers the Health Careers Institute.     | To increase the concurrent enrollment of high school seniors in the Health Sciences.                | 2021-2023  | Additional skills lab space,<br>Faculty,   |
|      |            |    |    |   |   |            | regional program coordinator   |
| 0007 | Santa Rosa | 02 | 06 | Increase support for Senior lab assistant.  | To increase student success by providing lab support for the ambulatory skills lab.                 | 2021-2023  | Hire a 50% lab Assistant, currently a vacancy in the department.   |

# 6.2b PRPP Editor Feedback - Optional

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# 6.3a Annual Unit Plan

| Rank | Location   | SP | М  | Goal  | Objective   | Time Frame | Resources Required   |
|------|------------|----|----|---|---|------------|--|
| 0000 | Santa Rosa | 01 | 01 | Find stable funding for the HOPE program.   | To increase student success and retention in the Health Sciences programs.                          | 2021-2026  | Foundation involvement to secure outside grant.  |
| 0000 | Santa Rosa | 06 | 03 | Increase diversity of the faculty in Health Science.  | To have a diverse faculty that reflects the diversity of our students.                              | 2021-2026  |  |
| 0001 | Santa Rosa | 04 | 07 | Additional large lecture room by converting<br>part of the area vacated by SHS to a<br>classroom. | To increase student enrollment in all nursing,<br>medical assisting, FDNT and Dietetic<br>programs. | 2021-2022  | Remodel of 1 floor of Race currently used by<br>SHS would require Measure H funds.<br>Enhanced media additions to the lecture room<br>and desks have been requested through<br>ILEM. |
| 0002 | Santa Rosa | 02 | 01 | Program review according to Policy 3.6 on all<br>programs with less than 10 completers            | To increase opportunites for students that meet their career and educational goals.                 | 2021-2026  |  |
| 0003 | Santa Rosa | 02 | 01 | Adequate faculty staffing to support health science programs.                                     | To increase ADN full time faculty to full capacity per BRN.   | 2021-2022  | Hire one full time faculty member  |
| 0004 | Santa Rosa | 01 | 01 | Increase support services provided to students in the HOPE Program.                               | To increase student success and retention in the Health Sciences programs.                          | 2021-2023  | Student support funding with outside grants.   |
| 0005 | Santa Rosa | 02 | 01 | A full-time Pharmacy program coordinator.   | To develop a robust pharm tech program that can be approved for accreditation.                      | 2021-2026  | Hire one full time faculty member.   |
| 0006 | Santa Rosa | 02 | 01 | Full cohort of high school seniors to explore<br>health careers the Health Careers Institute.     | To increase the concurrent enrollment of high school seniors in the Health Sciences.                | 2021-2023  | Additional skills lab space,<br>Faculty,   |
| 0007 | Santa Rosa | 02 | 06 | Increase support for Senior lab assistant.  | To increase student success by providing lab support for the ambulatory skills lab.                 | 2021-2023  | regional program coordinator<br>Hire a 50% lab Assistant, currently a<br>vacancy in the department.  |