

Santa Rosa Junior College

Program Resource Planning Process

Dean III Public Safety 2014

1.1a Mission

The mission of the Dean's office is to provide an education and training environment, which fulfills the diverse needs found within the professions involved in public safety. This environment promotes the opportunity for intellectual, social and occupational growth in three major areas:

- 1.) A comprehensive pre-employment curriculum leading towards an Associate Degree and/or transfer to a four-year institution;
- 2.) Basic academy programs for state and federal mandated certificate programs; and
- 3.) In-service training programs which provide current and professional course offerings reflecting the needs of the professions.

1.1b Mission Alignment

The mission of the Dean's office is completely aligned with the College's mission to increase knowledge, improve skills, and enhance lives by continuously evaluating and improving the general education and basic skills disciplines at the college.

The Public Safety Department is completely aligned with the tenants of the district's mission. Public safety provides vocational education from entry-level through advanced and continuing education for the Public Safety professions. We provide access to a career path for students desiring to enter the public safety professions and provide an academic path for acquiring a college degree (A.S. Administration of Justice). Education and training provided by the department enables graduates to enter direct service jobs, administrative and regulatory positions at the local, State and National levels.

The department is committed to maintaining an exceptionally high (but realistic) academic standard and employs an "academy" and semester approach to training in its core class offerings. Students learn strong leadership skills which promote respect and integrity both personally and professionally. Faculty and staff maintain the professional standard expected of the Public Safety community and are active and respected members of that community. We are dedicated to providing the most comprehensive, effective and current teaching methodologies, technological applications and facilities to support student learning and development.

The goals and initiatives of the district are consistent with the goals and initiatives of the department. The Public Safety department provides entry-level course offerings at regional high schools and articulates with an Introduction to Public Safety course which promotes awareness of all Public Safety professions.

As part of a Multi-Campus plan for coordination, Public Safety maintains an active relationship with administration and faculty on the Petaluma, Santa Rosa and Windsor campuses. Many faculty members teach on multiple campuses and the administration of Public Safety is actively

involved in each of these areas. This serves to maintain a current link between facilities. Public Safety participates in continual self-study efforts to maintain accreditation standards in each aspect of the program disciplines. Public Safety curricula are learning objective driven. Program Student Learning Outcomes are completed and are reviewed periodically for relevancy pursuant to the changing climate of the demands of the Public Safety sector. The department as a whole recognizes the evolution in student preparation and motivation entering the Public Safety careers as well as the preparation, motivation and needs of the continuing education and in-service student. The department recognizes and responds to trends in student populations, demographics, ethnicity, gender, and cultural aspects. The department seeks the most highly qualified staff and faculty who not only represent the student populations, but understand the unique challenges faced by our students.

1.1c Description

The office of the Dean of Public Safety includes the discipline of Administration of Justice and is centered at the Windsor campus known as the Santa Rosa Junior College Public Safety Training Center. The course offerings are degree-bearing courses in preparation for transfer, vocational offerings that include state-certified entry-level academy programs as well as a variety of in-service and management certifications, the breadth and scope which are approximately 200 separate offerings annually. The Public Safety Department includes the disciplines of Fire Technology (Fire) and Emergency Medical Care (EMC).

1.1d Hours of Office Operation and Service by Location

The Dean's office is normally open from 8:00am to 4:30p.m. Monday through Friday, at the PublicSafety Training Center, located in Windsor, CA.

The Public Safety Program courses are offered throughout the region. While centered at the Public Safety Training Center, the Administration of Justice Program is offered primarily at the Santa Rosa Campus and the Petaluma Campus. In addition, courses are offered at various Santa Rosa hotel locations and public safety departments throughout the college district as well as out of district including Marin, Southern Mendocino and San Francisco Counties. Hours of operation and staff coverage varies depending on class size, activity and location. Courses are offered during daytime and nighttime, as well as on weekends.

1.2 Program/Unit Context and Environmental Scan

The labor market for the students in our programs is government agencies, which have been significantly impacted by the past budget crisis. Many government employers are now forecasting a positive change to this situation in the next two years, which will result in a recruitment increase for entry-level positions in next two years. Students are being encouraged

by our department and government employers to complete a four-year degree before seeking employment.

The CSU and UC systems have also experienced similar cuts to criminal justice course scheduling as SRJC. State-level press releases from this year has announced an increase in spring admissions, but continues to encourage students in the CSU and UC systems to attempt to obtain enrollment seats in the community college system. The transfer degree was updated and approved to facilitate student transfer to the CSU system. Across the discipline, we experienced approximately a 15% decrease in course offerings during 2012/2013; however, we experienced a 1% increase in student enrollment when comparing semester to like semester.

Mandated in-service training needs have decreased slightly, being affected by the current budget climate. Licensing and accrediting agencies' requirements remain constant, thus, no decrease in these course offerings are anticipated.

2.1a Budget Needs

The Dean's office has an adequate budget for its basic needs, however, on-going equipment repair and mandated maintenance of equipment often is challenging to cover. Additional funding would be most helpful in this area. All travel funds and discretionary funds have been cut; when budgets are eventually restored, restoring travel funds would be desirable.

Administration of Justice:

The Administration of Justice budget is very complex. While it does not compare to other budget units in the district, it is effectively allocated and used with a few minor exceptions.

The AJ Department mixes both district general funds with student fee-based funds and covers multiple locations. It covers a center (Windsor) as well as the AJ department at the Santa Rosa and Petaluma campuses.

\$45,000 is needed in the 4000 account to cover the increasing cost of fuel, tires, maintenance and varying costs associated with the Emergency Vehicle Operations course of instruction. (The change from 2011-2012 FY and 2011-2013 FY was a decrease in the 4000 account by 36.20%.)

The following cost savings measures were implemented in 2012/2013:

- AAI .60 position remained vacant until September 2013.
- 2 Lab Assistant positions remained vacant
- Copy codes were limited to minimum personnel in order to reduce copy costs; resulted in a 21% reduction of use.
- Implementation of electronic "handouts" in each course of instruction, in the form of file depot links, pdfs on CD's or thumbdrives.

-Use of wireless technology and laptop computers for testing, further reducing copying and paper costs.

-Monitoring of office supplies, postage and other goods resulting in reduction of total amount spent.

-Reduction of water use by monitoring irrigation and "barely" keeping lawn area alive.

-Soliciting "donations" of supplies from agencies, reducing expenditures for supplies.

FIRE TECHNOLOGY:

Because of the legitimate need for a Fire Academy Coordinator, to support the costs of the Materials Handlers and the necessity to provide staff for the live burn exercise (required under the new FFI curriculum), a \$25,000 increase in funding is requested for the 2333 (to \$71,192) which would be consistent with our expenditure in the 2012/13 FY.

Another cost is the wood products used for the Forcible Entry, Ventilation and Live Burn units. For the Vent unit, 90 sheets of Oriented Strand Board (OSB) at approx. \$17 a sheet for a total of \$1700 (including tax and delivery) are needed. For the four door props used in the Forcible Entry unit, approx. \$700 in stakes and 2x6's are needed. Lastly, approx. \$300 is requested for plywood that is used to line the interior of the burn room to extend the life of burn panels which cost over \$200 (a sheet of plywood is \$25). To cover these costs, an increase of \$2950 is requested.

The amount requested for the 5000 category is \$36,600.00 (a 13% decrease), reflecting the following changes from 2013/2014:

- \$1000 for chain saw and lighting rentals (5630)
- \$19,600 for the SFRD Training Facility Contract (5640)
- \$5,700 for apparatus inspection and maintenance (5659)
- \$1,500 for ladder inspections and repairs (5659).
- \$800 for breathing apparatus hydrostatic tests and repairs (5659).
- \$1,500 for Extrication equipment servicing (5659).
- \$2,000 to test breathing air and conduct compressor maintenance (5659).
- \$1,500 for materials to conduct misc. repairs (5659).
- \$2,000 for the reaccreditation site visit fee (5190)
- \$1,000 for travel to State Curriculum meetings (5210).

EMC:

The EMC department had expenditures of \$0.650 million which comprises 0.6% of the district total. This is down almost 2% over the previous year. Faculty payroll was \$0.398 million (0.93% of the district total). This is down 3.6% over last year. Classified payroll was \$0.071 million (0.39% of the district total). This is up 4.5% over last year. The total Salary/Benefit cost of \$0.563 million (0.64% of the district total). This represents a reduction on average of 2.14% over last year. Total Non-Personnel Cost of 1 million which is 0.85% of the district total and is down over 5% from last year.

Budget cuts which affected the recent fiscal years detrimentally affected the 4390 budget and continues to be difficult. With the rising costs of medical supplies, that budget category no longer meets the needs of the Department. Last year, this report indicated a need for a 40% increase in that category, and further stated that the Department would not be able to maintain adequate instructional supplies without it. Unfortunately, the Department did not realize the sought after increase in this category but has continued to conduct classes without some much needed supplies. It is anticipated that budgeting trends will remain consistent or decrease over the next two to five years.

The 4510 and 4511 categories have remained stable and adequately meet the Department needs despite being plagued by incorrect charges.

The 5000 category has remained stable, but chronically underfunded (approximately \$300 - \$500) in the 5630 category due to increased cost of compressed oxygen and cylinder rental.

2.1 Fiscal Year Expenditures

Santa Rosa Campus

Expenditure Category	Unrestricted Funds	Change from 2011-12	Restricted Funds	Change from 2011-12	Total	Change from 2011-12
Faculty payroll	\$171,812.00	2.52%	\$0.00	0.00%	\$171,812.00	2.52%
Adjunct payroll	\$37,917.95	-17.35%	\$0.00	0.00%	\$37,917.95	-17.35%
Classified payroll	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
STNC payroll	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
Student payroll	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
Management payroll (and Dept Chairs)	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
Benefits (3000's)	\$50,675.68	-11.44%	\$0.00	0.00%	\$50,675.68	-11.44%
Supplies (4000's)	\$10,506.68	101.36%	\$0.00	0.00%	\$10,506.68	101.36%
Services (5000's)	\$852.09	>1000%	\$0.00	-100.00%	\$852.09	-81.61%
Equipment (6000's)	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
Total Expenditures	\$271,764.40	-1.51%	\$0.00	-100.00%	\$271,764.40	-3.13%

Other Locations (Includes the PSTC, Windsor, and other locations)

Expenditure Category	Unrestricted Funds	Change from 2011-12	Restricted Funds	Change from 2011-12	Total	Change from 2011-12
Faculty payroll	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
Adjunct payroll	\$653,569.60	26.30%	\$0.00	0.00%	\$653,569.60	26.30%

Classified payroll	\$554,094.68	6.42%	\$0.00	0.00%	\$554,094.68	6.42%
STNC payroll	\$19,836.75	-2.52%	\$0.00	0.00%	\$19,836.75	-2.52%
Student payroll	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
Management payroll (and Dept Chairs)	\$404,021.40	3.20%	\$0.00	0.00%	\$404,021.40	3.20%
Benefits (3000's)	\$434,509.26	6.57%	\$0.00	0.00%	\$434,509.26	6.57%
Supplies (4000's)	\$341,934.14	157.97%	\$0.00	0.00%	\$341,934.14	157.97%
Services (5000's)	\$73,775.65	1.25%	\$0.00	-100.00%	\$73,775.65	-28.87%
Equipment (6000's)	\$0.00	-100.00%	\$0.00	-100.00%	\$0.00	-100.00%
Total Expenditures	\$2,626,716.98	20.24%	\$0.00	-100.00%	\$2,626,716.98	17.50%

Expenditure Totals

Expenditure Category	Amount	Change from 2011-12	District Total	% of District Total
Total Expenditures	\$2,913,551.03	15.11%	\$109,755,801.72	2.65%
Total Faculty Payroll	\$877,438.35	17.78%	\$37,642,229.36	2.33%
Total Classified Payroll	\$554,094.68	6.42%	\$17,914,387.66	3.09%
Total Management Payroll	\$404,021.40	3.20%	\$9,033,594.60	4.47%
Total Salary/Benefits Costs	\$2,341,445.65	9.24%	\$83,300,149.56	2.81%
Total Non-Personnel Costs	\$427,129.88	60.37%	\$13,951,537.78	3.06%

2.1b Budget Requests

Rank	Location	SP	M	Amount	Brief Rationale
0001	Windsor	00	00	\$10,000.00	maitenance of equipment
0001	ALL	01	01	\$71,192.00	Professional Experts/Instructional Assistants, Fire Academy Coordinator, Materials Handlers
0001	ALL	01	01	\$4,000.00	Cover supply cost increases (non-latex based materials (EMC)
0001	ALL	01	01	\$30,000.00	Cover cost needed to meet mandated instructional support: student ratio requirements. (EMC)
0001	Windsor	04	06	\$8,750.00	Cover cost of regulatory agency proposed oversight fee
0002	Windsor	00	00	\$2,000.00	Travel costs
0002	ALL	01	01	\$45,000.00	We continue to experience an overdraw on this account due to large needs for tires, maintenance on older vehicles, and supplies.
0002	ALL	01	01	\$84,935.00	Textbooks and other instructional supplies. (FIRE)
0002	ALL	04	06	\$36,600.00	Equipment manitance/repairs, rentals, lectures, speakers and other equipment (FIRE)
0002	ALL	01	01	\$45,000.00	We continue to experience an overdraw on this account due to large needs for tires, maintenance on older vehicles, and supplies. (ALL)

2.2a Current Classified Positions

Position	Hr/Wk	Mo/Yr	Job Duties
Executive Asssistant	40.00	12.00	This position provides administrative support to the office of the Dean of Public Safety.
Administrative Assistant II	40.00	12.00	Perform administrative duties requiring a high degree of expertise in the areas of office management, fiscal management, customer relations, or other specialized services.
Administrative Assistant III	40.00	12.00	Perform administrative duties requiring initiative, independence, and confidentiality in the areas of office management, fiscal management, customer relations or other specialized services.
Admissions & Records Technician	26.00	12.00	Perform moderately complex clerical work in the areas of admissions and records; performs related work as required.
Coordinator Facilities Operation	40.00	12.00	Coordinates maintenance and custodial activities on campus; perform skilled maintenance in construction trades; act as lead worker to designated classified employees at facility; and perform related work as required.
Building Maintenance Generalist	40.00	12.00	Perform journeyman level work in the repair and maintenance of related facilities.
Custodian	40.00	12.00	Perform a wide variety of custodial and maintenance duties in order to provide a clean, orderly and safe environment
Custodian	40.00	12.00	Perform a wide variety of custodial and maintenance duties in order to provide a clean, orderly and safe environment

Groundskeeper I	40.00	12.00	Perform grounds maintenance and gardening work
Administrative Assistant I VACANT	24.00	12.00	Perform administrative duties requiring proficiency in office management, fiscal management and customer relations.
Administrative Assistant II VACANT	40.00	12.00	Perform administrative duties requiring proficiency in office management, fiscal management and customer relations. Support for the In Service, Corrections and Ranger programs.
Coordinates EMC laboratory	40.00	12.00	Coordinates EMC laboratory (ALS, BLS and In-Service, processes inventory and supply. Assists with instruction. Position approved needs to be filled

2.2b Current Management/Confidential Positions

Position	Hr/Wk	Mo/Yr	Job Duties
Dean III, Public Safety	40.00	12.00	Supervises/Manages all Public Safety programs, manages Public Safety Training Center facility.
Dir. Public Saf./Basic Acad	40.00	12.00	Specific responsibilities for the Basic Academy.
Dir/Fire Technology	40.00	12.00	Specific responsibilities for the Fire Technology Program.
Dir. Pub.Saf./In-Service	40.00	12.00	Specific responsibilities for the In-Service and Corrections Programs.
Dir. Pub. Saf/Mod/Ranger Academy	40.00	12.00	Specific responsibilities for the Basic Academy - Modular format and Ranger Academy

2.2c Current STNC/Student Worker Positions

Position	Hr/Wk	Mo/Yr	Job Duties
75 AJ Evaluators	70.30	12.00	Responsible for explanation, demonstration, supervision, evaluation and documentation of discipline specific subject matter and related skills under the direct supervision of lead instructor.
17 Contract Evaluators	9.60	12.00	Responsible for explanation, demonstration, supervision, evaluation and documentation of discipline specific subject matter and related skills under the direct supervision of lead instructor.
7 Fee-Based Evaluators	2.60	12.00	Responsible for explanation, demonstration, supervision, evaluation and documentation of discipline specific subject matter and related skills under the direct supervision of lead instructor.
10 AJ Recruit Training Officer	16.60	12.00	Counsels recruits regarding professional matters; supervises and monitors recruit discipline; supervises other temporary academy staff members as needed.
14 Instructional Aids	8.70	12.00	Demonstrates subject matter skills; supervises students in practical labs; tutors students on problem areas related to subject matter
64 Evaluators (Professional Experts) FIRE	45.90	12.00	Responsible for explanation, demonstration, supervision, evaluation and documentation of discipline specific subject matter and related skills under the direct supervision of lead instructor.
7 Fire Recruit Training Officers	7.00	12.00	Counsels recruits regarding professional matters; supervises and monitors recruit discipline; supervises other Professional Experts as needed.
14 Instructional Aids	18.00	9.00	Provide the scheduling, oversight, discipline and physical resources necessary to operate the Fire Academy.
2 Materials Handlers FIRE	20.00	10.00	Maintain academy equipment, refill air bottles, delier instructional upplies, re-build instructional props, repair hose and other fire equipment, etc.
Professional Expert (25) EMC	41.23	12.00	Responsible for explanation, demonstration, supervision, evaluation and documentation of discipline specific subject matter and related skills under the direct supervision of instructor of record.
Instructional Aide (2) EMC	5.07	12.00	Counsels students regarding professional matters; supervises and monitors student discipline; supervises other temporary staff members as needed. Demonstrates subject matter skills; supervises students in practical labs; tutors students on problem areas related to subject matter.

Recruit Training Officer (RTO) EMC	12.00	10.00	Responsible for explanation, demonstration, supervision, evaluation and documentation of discipline specific subject matter and related skills under the direct supervision of instructor of record for EMS Academy (EMC 105)
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2.2d Adequacy and Effectiveness of Staffing

Student, faculty, and facility needs are being met and maintained to a degree that indicates effective use of our classified and management employees.

2.2e Classified, STNC, Management Staffing Requests

Rank	Location	SP	M	Current Title	Proposed Title	Type
0001	Windsor	08	07	Administrative Assistant II	Administrative Assistant II	Classified
0001	Windsor	08	07	Administrative Assistant I .65	Administrative Assistant I .65	Classified
0001	ALL	01	01	none	Lab Assistant III FIRE	Classified
0001	ALL	00	00	AA II (.65 FTE) EMC	AA II 1.0 FTE EMC	Classified
0002	Windsor	00	00	none	Instructional Assistant	STNC
0003	Windsor	00	00	none	Student Worker (10 hrs/wk) EMC	Student
0003	ALL	00	00	Professional Expert (27 hr/wk) (25 positions) EMC	Professional Expert-(41.23 hr/wk) (31 positions)	STNC

2.3a Current Contract Faculty Positions

Position	Description
AJ Faculty	Instructs the courses that introduce students to the criminal justice system.
AJ Faculty	Instructs the courses that introduce students to the criminal justice system.
AJ Faculty	Instructs the courses that introduce students to the criminal justice system.
AJ Faculty VACANT	Instructs the courses that introduce students to the criminal justice system.
Fire Technology Faculty	Contract Faculty - The program budgeted one, full-time faculty member. The program is currently conducting a recruitment for this position which is authorized for a 100% load.
EMC Faculty	50% teaching load with 50% release time for Department coordination. Qualified to teach EMC130
EMC Faculty	100% Instructional. Anchor position for EMC130. Qualified to direct (per CA CoR Title 22) EMC130-Paramedic
EMC Faculty	100% Instructional. Anchor position for EMC 104 and EMC 100 courses. Qualified to direct (per CA CoR Title 22) EMC 104

2.3b Full-Time and Part-Time Ratios

Discipline	FTEF Reg	% Reg Load	FTEF Adj	% Adj Load	Description
Administration of Justice	3.0000	0.4800	2.5600	0.2100	The ratio FTE-AF to FTE-CF is 1.28, which continues to be high with one contract faculty positions remaining vacant and being filled by adjunct faculty. There is a concern that instructional inconsistencies may occur without the continuity of instruction by full-time, contract instructors.
EMC	3.0000	40.0900	4.4800	59.9100	The Department is significantly below the college average FTE-AF: FTEF-CF (1.49 Department: 1.31 District)
Fire Technolgy	1.0000	34.0000	1.9600	66.0000	Adequate - (providing the F/T position currently under recruitment is filled)

2.3c Faculty Within Retirement Range

Administration of Justice: 1 Regular Faculty member

EMC:



2 Regular Faculty and 3 Adjunct Faculty are currently within retirement range. This means that 2/3 of the Regular Faculty and approximately 10% of Adjunct Faculty are within retirement range. If those eligible for retirement within the next three years retire without immediate replacement, the impact to the department would be crippling

Fire: No Regular Faculty member at this time

2.3d Analysis of Faculty Staffing Needs and Rationale to Support Requests

Administration of Justice:

Faculty staffing levels are adequate at this time.

EMC:

Faculty staffing needs are driven largely by requirements set forth in CA Title 22 and other regulatory requirements (e.g. American Heart Association instructor:student ratios).

The demand on our faculty is high with the student/faculty ratio of approximately 31 compared to the district total of 28.

Adjunct faculty are utilized to offset the additional load that would be placed on regular faculty. An open pool is maintained by the Department and advertisement mailings are done biannually. Interviews are held for our adjunct faculty pool as applications are received.

FIRE Technology:

Faculty Staffing levels are adequate, PSTC usually can provide an adequate pool of Adjuncts and Professional Experts, during fire season (May – October) staff are often unavailable due to being committed to major campaign fires.

2.3e Faculty Staffing Requests

Rank	Location	SP	M	Discipline	SLO Assessment Rationale
0000	ALL	00	00		NONE at this time

2.4b Rational for Instructional and Non-Instructional Equipment, Technology, and Software

Not applicable

2.4c Instructional Equipment and Software Requests

Rank	Location	SP	M	Item Description	Qty	Cost Each	Total Cost	Requestor	Room/Space	Contact
0000	ALL	01	01	AMBU Smart-baby CPR training manikin	5	\$3,200.00	\$16,000.00	SNOW		SNOW
0001	Windsor	00	01	Defensive Tactics Mats	1	\$15,000.00	\$15,000.00	G. Schoenstein		A. Chapman
0001	Windsor	00	00	LAPTOP Batteries	40	\$75.00	\$3,000.00	G. Schoenstein		A. Chapman
0001	Windsor	05	01	Colt M-4 Carbine LE6920 Series	15	\$1,600.00	\$24,000.00	B. Marvin		A. Chapman
0001	Windsor	01	01	Remington 870 12 gauge shotguns with Ghost Ring	15	\$700.00	\$10,500.00	B. Marvin		A.Chapman
0001	Windsor	01	01	Glock, Model 22, semiautomatic pistol	4	\$550.00	\$2,200.00	G. Schoenstein		A.Chapman
0001	Windsor	01	01	Wildland Fire Shelters and Wildland PPE Ensemble	45	\$300.00	\$13,500.00	Collins		Collins
0001	Windsor	01	01	Chain Saws, Smoke Ejector and PPE	10	\$300.00	\$3,000.00	Collins		Collins
0001	ALL	01	01	Nonin Response Capnography Monitor 2721-1	8	\$2,023.00	\$16,184.00	SNOW		SNOW
0001	ALL	01	01	SimBaby Manikin main product	1	\$26,995.00	\$26,995.00	SNOW		SNOW
0001	ALL	01	01	AMBU Smart-baby CPR training manikin	5	\$3,200.00	\$16,000.00	SNOW		SNOW
0001	ALL	01	01	12 lead Task Trainer	1	\$8,299.00	\$8,299.00	SNOW		SNOW
0001	ALL	01	01	12 lead Task Trainer	1	\$8,299.00	\$8,299.00	SNOW		SNOW
0002	Windsor	01	01	Shooting Range Control System Update	1	\$10,000.00	\$10,000.00	A. Chapman	550	A. Chapman
0002	Windsor	01	01	Practice Batons	22	\$40.00	\$880.00	B. Marvin		A. Chapman
0002	Windsor	01	01	Drag dummies	5	\$1,500.00	\$7,500.00	Arnold	400	Arnold
0002	Windsor	01	01	SCBA Air Bottles	60	\$200.00	\$12,000.00	Collins		Collins
0002	Windsor	01	01	Lifepak 15 Monitor with AC Power	6	\$18,600.00	\$111,600.00	SNOW		SNOW
0002	ALL	01	01	Combo Cot Patient Lifting Device	10	\$210.00	\$2,100.00	SNOW		SNOW
0003	Windsor	01	01	Rescue Struts	16	\$98.32	\$1,573.12	Collins		Collins

2.4d Non-Instructional Equipment, Software, and Technology Requests

Rank	Location	SP	M	Item Description	Qty	Cost Each	Total Cost	Requestor	Room/Space	Contact
0000	ALL	05	07	Garage/Carport for 3 Fire Engines w/ Solar Charger	2	\$7,500.00	\$15,000.00	Collins		Collins
0000	ALL	05	07	Garage/Carport for 3 Fire Engines w/ Solar Charger	2	\$7,500.00	\$15,000.00	Collins		Collins
0000	ALL	01	01	Multiplexd audio/video recording system	1	\$25,000.00	\$25,000.00	SNOW		SNOW
0001	ALL	01	01	Type 2 equip. described in classroom/lab expansion	2	\$25,000.00	\$50,000.00	SNOW		SNOW

2.5a Minor Facilities Requests

Rank	Location	SP	M	Time Frame	Building	Room Number	Est. Cost	Description
0000	Windsor	00	00	Urgent	PSTC	800	\$25,000.00	Install multiplex digital audio/video recording system for documentation of skill performance.

0001	Windsor	00	00	Urgent	all		\$150,000.00	Replace all vinyl and rubber flooring at the PSTC. Improper installation has caused the flooring to lift, bubble and crack. The weight room (400) and building 300 flooring is a trip hazard. Replace with differnet system-possibly concrete.
0001	Windsor	00	00	2-3 Yr	100	103	\$125,000.00	Convert this conference room to an interactive video conference room and teleconference room which could connect to other such rooms throughout the District and beyond. This would allow Center staff to readily participate in meetings without the necessity of driving to those meeting locations.
0001	Windsor	00	00	Urgent	na	na	\$100,000.00	For safety reasons, a pedestrian cross walk is needed on Skylane Blvd. for pederstrian traffic to and from the parking area and the PSTC facilities.
0001	Windsor	00	00	Urgent	PSTC	200,300,600,700	\$750,000.00	Replace all Airdale HVAC units and controls in the PSTC. The current system is unreliable and has ha
0001	Windsor	00	00	Urgent		400	\$10,000.00	Replace blinds in gym. Light and visual distraction control needs to be maintained. Current blinds are damaged.
0001	Windsor	00	00	1 Year	PSTC	all	\$50,000.00	REKEY campus (primus system) 2 key boxes
0001	Windsor	00	00	Urgent	PSTC	adjacent to garage	\$15,000.00	Garage/Carport for 3 fire engines for FF1 Academies
0001	Windsor	00	00	Urgent	PSTC	all classrooms	\$10,000.00	Install chair rails on perimerter walls to buffer walls from table and chair damage. This modificat
0002	Windsor	00	00	1 Year	PSTC	900	\$900.00	Replace @ 80 feet of missing (due to storm damage) rain gutter.
1210	Windsor	00	00	Urgent	PSTC garage	600	\$8,000.00	Auto lift for garage

2.5b Analysis of Existing Facilities

Petaluma Campus: Facility is adequate and is ADA compliant.

Santa Rosa Campus: Facility is adequate and is ADA compliant.

PSTC Campus: Facility is adequate at this time and is ADA compliant. Plans to relocate the Fire Academy back to the PSTC will have an enormous impact on the facility, reaching its full use potential.

The largest area impacted by the number of students attending course at the PSTC is the multi-purpose room. At peak periods the space is inadequate to meet the numerous course requirements.

Plans to expand the PSTC have been suspended due to the current economic climate, but, with the relocation of the Fire Academy to the PSTC, the expansion will become necessary to meet the demands for space.

3.1 Develop Financial Resources

Future and Current Grant Funding

Among the programs in Fire Technology, the one which grant funding plays an integral role is the Fire Academy. As a CTE program that trains individuals to become firefighters, it is necessary to maintain the same body of equipment required by not only a municipal fire agency, but a wildland fire department as well. That has made the success of the program extremely dependent upon grants and donations.

While donations far remain the largest source of our equipment, in the future we will continue to rely on Perkins (CETA) funding to purchase that we cannot obtain through donations. However, we will also explore other potential opportunities such as the *Institutional Education and Library Materials (IELM)* grants for which we were successful in obtaining two forcible entry door props in 2013.

3.2 Serve our Diverse Communities

As part of the ongoing hiring process for all adjunct and regular faculty, emphasis is placed on selection criteria which demonstrate a prospective candidate's sensitivity, and understanding of the cultural and gender diversity of our population both in terms of our student body and the society which we serve.

The PSTC program promotes awareness and sensitivity to diversity through ongoing instructor development. Instructors and staff are encouraged to learn more about our students as individuals as well as representatives of the great variety of cultural backgrounds, and utilize our students as a learning laboratory for our improved awareness and sensitivity.

The PSTC recognizes and responds to trends in student populations, demographics, ethnicity, gender, and cultural aspects. All departments seek the most highly qualified staff and faculty who not only represent the student populations, but understand the unique challenges faced by our students.

3.3 Cultivate a Healthy Organization

The PSTC encourages and supports the participation of classified staff in all professional development activities that are applicable or of interest. The departments make allowances for classified employees to participate freely in these activities. Examples of professional development activities completed by classified staff include workshops in Microsoft Office products, InDesign, Adobe products, curriculum review, SLO workshops, data mining techniques, etc.

3.4 Safety and Emergency Preparedness

The Districts illness and prevention program is reviewed yearly with employees and they are advised the District policy is section 6.8.2 and the procedures are located at 6.8.2 in the procedure manual. Representatives of the Environmental Health & Safety department completed presentations on the program.

The Department needs additional yearly training on the Districts' Illness and prevention program, specifically in the area of Hazard Assessment; Accident/Exposure Investigations; Hazard Correction; Training & Instruction; and Record Keeping.

Building	BSC Area	ASC Area	Name	Department	Responsible Area	Management Support
ALL Windsor	All	All	Tim Bell	PSTC	present position at time of need	A. Chapman
All Windsor	ALL	ALL	Randy Collins	PSTC	present position at time of need	A. Chapman
Windsor Admin. #100			Jerry Schoenstein	PSTC	Bld.#100	A. Chapman
Classrooms	All	All	C. Arnold	PSTC	Classrooms	A. Chapman

3.5 Establish a Culture of Sustainability

Beginning Fall of 2010, the office of The Dean of Public Safety took the initiative to reduce paper use. Since the initiative began, the PSTC has successfully moved the vast majority of cognitive testing to the online domain, reducing the amount of paper used. Additionally, the EMC Department is primarily using the online domain as a repository for syllabi, instructional supplements (handouts, etc.), policy memoranda and a host of other educational materials (practice quizzes, etc.).

4.1a Course Student Learning Outcomes Assessment

We have begun a regular cycle of assessment in our department per the recommendations of the District and Project Learn. In Fall 210, each F/T instructor began assessing the SLO's in each of their courses.

A spreadsheet has been set up for tracking which courses have been assessed. Once all courses SLO's are assessed, the cycle will start over in order to complete the next assessment within the 6 year cycle.

AJ Department 6-Year Cycle SLO Assessment Plan

Course	SLO #s	Participating Faculty	Semester Initiated or to Be Initiated	Semester Completed	Comments	Year of Next Assessment
AJ51	1,2,3	Grabowski	Fall 2011	Spring 2012		2018
AJ70	1,2,3,4	Swearingen	Fall 2011	Spring 2012		2018
AJ21	1,2,3,4	Swearingen	Fall 2011	Spring 2012		2018
AJ22	1,2,3	Swearingen	Fall 2009	Spring 2010		2016
AJ25	1,2,3	Swearingen	Fall 2011	Spring 2012		2018
AJ54A	1,2	Joy	Fall 2011	Spring 2012		2018
AJ54B	1,2,3	TBA	Fall 2015			
AJ152	1,2,3,4	TBA	Fall 2014			
AJ53	1,2,3,4	Grabowski	Fall 2014			
AJ55	1,2	Swearingen	Fall 2010	Spring 2011		2017
AJ56	1,2,3,4,5	TBA	FALL 2014	Spring 2014		
AJ70	1,2,3	Grabowski	Fall 2010	Spring 2012		2018
AJ71	1,2,3	TBA	Fall 2014			
AJ98	1	TBA	Fall2014			
AJ200.1					**discontinued re-numbered to AJ223	NA
AJ200.13					**discontinued re-numbered to AJ222 A,B,C	NA
AJ205.17		Arnold	Fall 2014	Fall 2014		
AJ200.3		Marvin	Fall 2015	Fall 2014		
AJ223		Schoenstein	Spring 2013	Fall 2014		2020
AJ222C		Marvin	Spring 2013	Fall 2014		2020
AJ306		TBA			**assessment to be completed at next offering	
AJ353		Arnold	Fall 2014	Fall 2014		2020
AJ355		Arnold	Fall 2014	Fall 2014		2020
AJ305.10		Arnold	Fall 2014	Fall 2014		2020
AJ366		Arnold	Fall 2014	Fall 2014		2020
AJ357		Arnold	Fall 2014	Fall 2014		2020

AJ305.1		Arnold	Fall 2014	Fall 2014		2020
AJ310.1		Arnold	Fall 2014	Fall 2014		2020

FIRE TECHNOLOGY:

At the time of the last PRPP preparation, all existing courses in the fire program have been updated and possess SLOs. In addition, over the past year, the following courses (with SLO's) have been updated:

- Fire 204A, Command 1A (Structure Fire Command Operations for the Company Officers)
- Fire 204C, Command 1C (WUI Command Operations for the Company Officer),
- Fire 107B, Advanced Volunteer Fire Skills (approved)
- Fire 74, Fire Protection Equipment Systems, and
- Fire 71, Fire Protection Organization

With these additions, all courses are current and possess SLO's. This will help our Certificates and Degree programs, but will also make our "In-Service" program consistent with State Fire Training and facilitate our re-accreditation process with that institution.

The assessments of our SLO's have had a generally positive impact (see section 4.1c for progress in this area). For example, in several classes we discovered students already possessed a cognitive understanding of many of the objectives covered in the class through either their job environments or by having the material covered in another related class. Using this knowledge, we now query each class as to their background and if we find certain material already covered (as found in the COR), we alter the schedule to devote more time on other topics that are found to challenge the students.

In a similar light, this has also identified a redundancy in the prerequisite relationship with some of our courses, in particular those developed by State Fire Training (known as California Fire Service Training and Education System or CFSTES courses). Coincidentally, as of this writing, SFT is in the midst of an alignment process where they are being re-written to be consistent with National Standards which will correct this.

In terms of progress with our assessments, of the 25 courses in our program, twelve (52%) have had all their SLO's assessed. Of the remainder, six are being assessed this spring (26%) and five are not currently being offered (22%). Once the semester ends, this will conclude the six year cycle and the program calendar will repeat the process in 2019. In the meantime, if any of the five not currently being offered are scheduled, their SLO's will be assessed.

Fire Program 6-Year Cycle SLO Assessment Plan

Course	SLO #s	Participating Faculty	Semester Initiated or	Semester Completed	Comments	Year of Next Assessment
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			to Be Initiated			
Fire 56	1,2,3,4		N/A		Not Currently Being Offered	
Fire 61	1,2,3,4	Stan Fernandez	Spring 2014	Spring 2014		Spring 2020
Fire 71	1,2,3	Jeff Allen/Mike Angeli/Ken Sebastiani	Spring 2013	Spring 2013		Spring 2019
Fire 72	1,2,3,4,5	Tzahal Avraham	Spring 2013	Spring 2013		Spring 2019
Fire 73	1,2,3	Paula Dueweke/Curt Newsom	Fall 2013	Fall 2013		Fall 2019
Fire 74	1,2,3	Michael Angeli/Curt Newsom	Fall 2013	Fall 2013		Fall 2019
Fire 76	1,2	Curt Newsom	Fall 2013	Fall 2013		Fall 2019
Fire 77	1,2,3,4,5	Eleanor Ratliff/Linda Collister	Fall 2013	Fall 2013		Fall 2019
Fire 78	1,2,3,4	Michael Haberski	Spring 2013	Spring 2013		Spring 2019
Fire 107A	1,2,3	Dan Bull	Fall 2014		Contract Class thru So. Co.	Fall 2020
Fire 107B	1,2,3,4	Dan Bull	Spring 2015		Contract Class thru So. Co	Spring 2021
Fire 200.1	1,2	Ken Sebastiani	Spring 2014	Spring 2014		Spring 2020
Fire 200.2	1,2	Ken Sebastiani	Spring 2014	Spring 2014		Spring 2020
Fire 200.3	1,2,3	Curt Newsom	Fall 2014			Fall 2020
Fire 201	1,2,3	Paula Dueweke	Spring 2013	Spring 2013		Spring 2019
Fire 202	1,2,3		N/A		Not Currently Being Offered	
Fire 203	1,2,3,4	Jack Piccinini	Spring 2013	Spring 2013		Spring 2019
Fire 204A	1,2,3	Jack Piccinini	Spring 2013	Spring 2013		Spring 2019
Fire 204B	1,2,3	Jack Piccinini	Spring 2013	Spring 2013		Spring 2019
Fire 204C	1,2,3	Kim Thompson	Fall 2012	Spring 2013		Spring 2019
Fire 206	1,2,3	Randy Collins	Spring 2014	Spring 2014		Spring 2020

Fire 208	1,3	Gina Caruso/Cori Rickert	Spring 2014	Spring 2014		Spring 2020
Fire 208	2	Gina Caruso/Cori Rickert	Spring 2014	Summer 14		Summer 20
Fire 208.1	1,2,3,4,5	Randy Collins	Spring 2013	Spring 2013		Spring 2019
Fire 209	1,2,3	Stan Fernandez	Spring 2014	Spring 2014		Spring 2020
Fire 212	1,2,3,4		N/A		Not Currently Being Offered	
Fire 241	1	Sean Grinnell	Spring 2014	Spring 2014		Spring 2020
Fire 241	2,3,4,5	Sean Grinnell	Fall 2014			Fall 2020
Fire 258	1,2,3	Sean Grinnell	Spring 2014	Spring 2014		Spring 2020
Fire 259					Course Inactive	
Fire 260					Course Inactive	
Fire 708	1	Jeff Snow	Spring 2014	Spring 2014	Course used only by EMC	Spring 2020

EMC:

SLOs have been approved for all EMC courses and programs.

All EMC course SLOs have been constructed in such a way as to address sequential aspects of related courses and to build through sequential courses to eventually culminate in the most broad and sophisticated expectations.

The Department routinely solicits informal and formal feedback from its Advisory Committees about student learning as demonstrated by graduate success in the workplace. Feedback is routinely gathered and utilized to adjust the learning model and curriculae to best suit the success of the graduate. This rubric for program analysis is used ongoing.

The Department regularly reviews Certification/Licensure testing results for both EMC 104 and EMC 110. EMC 110 has enjoyed a nearly 100% success rate on licensure exams (96% over the course lifetime). No changes in EMC 110 have been made as a result of this information.

For EMC 104, results from certification examinations have only been available for two years. Three years ago, EMC 104 had a success rate of approximately 65%. The Department looked at changing the way the curriculum was delivered and what influence textbook and other materials may have on the outcome. After changing the textbook, for three of four sections of EMC 104, the composite success result is approximately 90%. The result for certification testing for EMC 104 is now in the 85 - 90 percentile and is second only to one other community college in the Bay Area for EMT success on the NREMT examination. The Department continues to review these statistics and measure student success. The Department regularly surveys graduates and solicits feedback for making recommendations in course changes.

EMC Department 6-Year Cycle SLO Assessment Plan Template

1. .

Course	SLO #s	Participating Faculty	Semester Initiated or to Be Initiated	Semester Completed	Comments	Year of Next Assessment
EMC 100	All	Snow	Fall 2014	Spring 2014		2020
EMC 104	All	Snow	Fall 2014	Spring 2014	Discontinued course ID. Renumbered	N/A
EMC 104.1	All	Snow	Spring 2014	Spring 2014		2016
EMC 105	All	Snow	Fall 2014	Spring 2014		2016
EMC 108	All	Snow	Fall 2014	Spring 2014		2020
EMC 114	All	Snow	Spring 2014	Spring 2014		2018
EMC 116	All	Snow	Spring 2014	Spring 2014		2016
EMC 116.1	All	Snow	Spring 2014	Spring 2014		2016
EMC118	All	Snow	Fall 2014	Spring 2014		2016
EMC 119	All	Snow	Fall 2010	Spring 2014		2016
EMC 124	All	Snow	SPRING 2014	Spring 2014		2020
EMC 130 series	All	Hsieh/Snow	Fall 2010	Fall 2014		2016
EMC 131 series	All	Hsieh/Snow	Fall 2014	Spring 2014		2016
EMC 132	All	Hsieh/Snow	Fall 2014	Spring 2014		2016
FIRE 708	All	Snow	Spring 2014	Spring 2014		2020
EMC 103	All	Snow/Snyder	Spring 2014	Spring 2014		2020

4.1b Program Student Learning Outcomes Assessment

Administration of Justice:

The 18 unit AA degree and the 21 unit certificates for Corrections and Law Enforcement were approved and posted. The assessments for the program degree (AA) were completed in 2011/2012 academic year and the three program certificates (Children in the Justice System, Corrections, and Law Enforcement) were assessed 2013/2014 academic year.

Fire Technology:

In 2013, SLO's for our three certificate programs (Fire Tech Degree, Certificate and Firefighter I Academy) were completed and approved by the curriculum committee. With this accomplishment, we have met all SLO requirements and deadlines establishing by the College and the Project Learn committee.

EMC:

All EMC program SLOs have been approved.

All EMC course SLOs have been constructed in such a way as to address sequential aspects of related courses and to build through sequential courses to eventually culminate in the most broad and sophisticated expectations.

The Department routinely solicits informal and formal feedback from its Advisory Committees about student learning as demonstrated by graduate success in the workplace. Feedback is routinely gathered and utilized to adjust the learning model and curriculae to best suit the success of the graduate. This rubric for program analysis is used ongoing.

The Department regularly reviews Certification/Licensure testing results for both EMC 104 and EMC 110. EMC 110 has enjoyed a nearly 100% success rate on licensure exams (96% over the course lifetime). No changes in EMC 110 have been made as a result of this information.

For EMC 104, results from certification examinations have only been available for two years. Three years ago, EMC 104 had a success rate of approximately 65%. The Department looked at changing the way the curriculum was delivered and what influence textbook and other materials may have on the outcome. After changing the textbook, for three of four sections of EMC 104, the composite success result is approximately 90%. The result for certification testing for EMC 104 is now in the 85 - 90 percentile and is second only to one other community college in the Bay Area for EMT success on the NREMT examination. The Department continues to review these statistics and measure student success. The Department regularly surveys graduates and solicits feedback for making recommendations in course changes.

EMC has begun a regular cycle of assessment in our department per the recommendations of the District and Project Learn. The Department has been assessing graduate performance on National level certifying examinations on all programs/courses which conclude in this manner. Other courses which do not conclude with a third party examination have been assessed by analyzing final examination performance.

A spreadsheet has been set up for tracking which courses have been assessed. Once all courses SLO's are assessed, the cycle will start over in order to complete the next assessment within the 6 year cycle.

4.1c Student Learning Outcomes Reporting

Type	Name	Student Assessment Implemented	Assessment Results Analyzed	Change Implemented
Course	made in the unit level PRPP	N/A	N/A	N/A

4.2a Key Courses or Services that address Institutional Outcomes

Course/Service	1a	1b	1c	2a	2b	2c	2d	3a	3b	4a	4b	5	6a	6b	6c	7
made in the unit level PRPP																

4.2b Narrative (Optional)

In each core course, students are taught not only the rote detail, but the value of communication, professionalism, critical thinking, personal integrity, responsibility, time management, cultural awareness and sensitivity to diversity. Students must grasp these complex concepts and incorporate these as fundamental to success in training and, more importantly, in job success. Though certain specific institutional learning outcomes are not demanded in every course, elements of each are represented in all courses. There is particular emphasis placed on responsibility, honesty and leadership.

5.0 Performance Measures

The dean of the PSTC fully supports the department's effort to effectively measure the true performance levels of student learners who participate in our offerings. This is accomplished using a variety of data sources provided by the District. The dean also supports the training of faculty and staff on the use of such data sources by supporting and creating department trainings and workshops on a regular basis.

Workload Assignments for 2013-2014

- Overall responsibility for the Public Safety Training Center Facility
- Overall management of the Public Safety Training Center budget
- Overall supervision of all Public Safety Training Center staff
- Overall supervision/management of all Public Safety Disciplines
- Department Chair for the Administration of Justice Department
- Overall enrollment management for all PSTC courses
- Committee member on 4 College committees
- Representative on the Community College Chancellor's Office Administration of Justice Advisory committee

-POST Advisory committee member for Instructional Development, Public Safety Career Pipeline, Emergency Vehicle Operations, Law Enforcement Driving Simulators and Learning Domains

5.1 Effective Class Schedule: Course Offerings, Times, Locations, and Delivery Modes (annual)

The department offers courses every weekday and Saturdays, and approximately 15 Sunday offerings (short courses) per semester excluding summer session. Courses are offered mornings (0700 – 1200), afternoon (1300 – 1700) and evening (1800 – 2200) to accommodate student school, work, and family schedules.

Course demands are analyzed for each class offering every semester (and summer session) to determine efficiency of scheduling to benefit day, evening, and distance education students. The department regularly polls students about preferred class times and uses these data in determining additions to the class schedules.

Though hybrid and online instruction alternatives are being discussed, the nature of the instruction for most PSTC courses require direct observation of students and feedback about affect and professionalism as well as observation and feedback about complex skill performance. The Department will pilot a hybrid course for Advanced EMT next school year.

5.2a Enrollment Efficiency

Administration of Justice

The enrollment efficiency for the Department is in alignment with college efficiency goals. The Administration of Justice program enrollment efficiency for all locations was 96.1% in Fall and 104.8% in Spring.

Last-minute agency emergencies along with State and local budgeting constraints have created an unstable market for in-service courses that have a direct impact on enrollment efficiency. The College remains in direct contact with the Training Managers Group and AJ Advisory Committee to plan training that is efficient for the College and the agencies.

Student Headcounts

Santa Rosa Campus

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Administration Of Justice	91	650	773	71	583	725	50	663	689	39	660

Petaluma Campus (Includes Rohnert Park and Sonoma)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Administration Of Justice	0	56	94	0	58	72	0	106	65	0	69

Other Locations (Includes the PSTC, Windsor, and other locations)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Administration	500	737	911	337	769	946	250	741	893	557	692

Of Justice											
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ALL Locations (Combined totals from ALL locations in the District)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Administration Of Justice	591	1443	1778	408	1410	1743	300	1510	1647	596	1421

Enrollment Efficiency

Santa Rosa Campus

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Administration Of Justice	90.0%	124.8%	114.4%	78.9%	115.4%	111.1%	106.7%	120.9%	104.8%	86.7%	96.1%

Petaluma Campus (Includes Rohnert Park and Sonoma)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Administration Of Justice	0.0%	112.0%	81.7%	0.0%	116.0%	90.0%	0.0%	101.0%	81.3%	0.0%	49.3%

Other Locations (Includes the PSTC, Windsor, and other locations)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Administration Of Justice	74.0%	82.4%	75.0%	63.9%	82.5%	71.2%	52.8%	75.9%	70.7%	59.9%	53.4%

ALL Locations (Combined totals from ALL locations in the District)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Administration Of Justice	76.6%	99.5%	89.7%	66.6%	95.3%	85.4%	58.7%	93.1%	83.3%	61.5%	68.1%

EMC

Using a threshold of 86% (as determined by the approximate College average since summer of 2008), over the past 6 years the Department has consistently remained at 84%. This demonstrates that class size adjustments which were made in 2005 were on target for expected efficiency; however, the Department's programs (EMT, Paramedic) are required to maintain certain student to instructor ratios in the classrooms which precludes complete flexibility in terms of adjusting class sizes. The efficiency in any year for any semester including summer sessions has not been below 65% and the standard deviation computed since 2003 is 8.5% . The Department therefore is above the expectation, but below the point of being impacted.

5.1 Student Headcounts The number of students enrolled in each discipline at first census (duplicated headcount).

ALL Locations (Combined totals from ALL locations in the District)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Emergency Medical Care	289	873	1105	305	835	983	267	821	964	279	792

5.2a Enrollment Efficiency The percentage of seats filled in each discipline at first census based on class limit (not room size).

ALL Locations (Combined totals from ALL locations in the District)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Emergency Medical Care	85.1%	79.8%	86.2%	83.2%	77.2%	75.7%	79.0%	70.6%	75.2%	74.9%	66.2%

FIRE Technology

Over the last 4 years, the program has averaged an enrollment efficiency of 84.7% (not including summer). It appears that one reason why this has not been higher is due to a lack of on-line courses which have always been popular. The program continues to aggressively seek on-line instructors but has been challenged by a lack of response.

It is also apparent that there has been a general downward trend in our efficiency. One reason attributed to this has been a marked increase in the number of course offerings, particularly in the California Fire Service Training and Education System (CFSTES) classes. For example, since Fall of 2010, our course offerings have increased 47%. As "In-Service" classes required for specialized certifications, there has been a strong but limited demand from career firefighters who wish to promote and we have been asked by our local fire agencies to offer them in order to provide a qualified pool of candidates to fill the vacancies of those retiring from the profession. It is expected for this demand to be met by this fall and our offerings of these courses to be curtailed, subsequently reversing this trend.

Student Headcounts

Santa Rosa Campus

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Fire Tech (FIRE)	11	96	91	17	80	183	10	153	161	14	160

Petaluma Campus (Includes Rohnert Park and Sonoma)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Fire Tech (FIRE)	39	276	309	34	244	279	23	185	197	33	183

Other Locations (Includes the PSTC, Windsor, and other locations)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Fire Tech (FIRE)	50	367	449	72	432	403	62	329	403	79	339

ALL Locations (Combined totals from ALL locations in the District)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Fire Tech (FIRE)	100	739	849	123	756	865	95	667	761	126	682

Enrollment Efficiency

Santa Rosa Campus

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Fire Tech (FIRE)	0.0%	102.5%	81.3%	0.0%	86.3%	79.5%	0.0%	81.2%	67.5%	0.0%	71.4%

Petaluma Campus (Includes Rohnert Park and Sonoma)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Fire Tech (FIRE)	86.7%	106.2%	93.6%	75.6%	93.8%	88.6%	51.1%	86.0%	73.0%	73.3%	73.2%

Other Locations (Includes the PSTC, Windsor, and other locations)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Fire Tech (FIRE)	88.3%	96.6%	84.8%	84.6%	95.0%	78.4%	75.7%	85.0%	73.1%	88.6%	74.3%

ALL Locations (Combined totals from ALL locations in the District)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Fire Tech (FIRE)	87.6%	101.1%	87.9%	80.9%	93.6%	82.0%	66.1%	84.4%	71.9%	82.6%	73.3%

5.2b Average Class Size

Administration of Justice

The average class size for the Administration of Justice Department at the time of the Fall 2013 first census was 38.2 students and at the Spring 2013 first census was 41.9 students, which is well above the District totals of 30.5 students for both Fall and Spring semesters.

State and local budget restraints are directly impacting the in-service courses, resulting in a lower than average headcount.

5.2b Average Class Size The average class size in each discipline at first census (excludes cancelled classes).

Santa Rosa Campus

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Administration Of Justice	45.0	48.5	50.3	35.5	47.6	44.4	48.0	49.8	41.9	39.0	38.2

Petaluma Campus (Includes Rohnert Park and Sonoma)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Administration Of Justice	0.0	56.0	31.3	0.0	58.0	36.0	0.0	53.0	32.5	0.0	23.0

Other Locations (Includes the PSTC, Windsor, and other locations)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Administration Of Justice	24.4	28.2	25.9	21.8	27.3	23.6	17.4	24.7	24.7	20.4	17.4

ALL Locations (Combined totals from ALL locations in the District)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Administration Of Justice	26.7	36.1	33.9	23.8	34.3	30.2	19.9	33.6	30.6	21.2	24.2

EMC

The Department routinely analyzes the impact of class size on student success and faculty/staff workload/satisfaction. Largely through trial and error, class sizes are approaching the optimum for student success and faculty workload. Where the average class size reported for all EMC courses is 22 students, that number is inaccurate. Average class size for EMC courses overall for the most recent past academic year was 26.62 with an average retention rate of over 87% based on statistics gathered by the Department.

Classes	average size	count	Retention
100	30.50	6	91.50
104	32.25	4	92.14
104.1	29.67	3	97.80
105	30.00	1	75.00
108	22.40	5	100.00
114	41.33	3	87.32
115	23.00	1	76.67
109	23.00	1	58.97
110	16.00	2	94.12
299.12	18.00	5	100.00
Average	26.62		87.35

5.2b Average Class Size The average class size in each discipline at first census (excludes cancelled classes).

ALL Locations (Combined totals from ALL locations in the District)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Emergency Medical Care	21.2	21.3	23.6	22.2	20.6	20.6	19.6	18.8	20.5	18.6	17.6

Fire Technology

Fire Technology average class size has trended slightly downward.

Santa Rosa Campus

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Fire Tech (FIRE)	0.0	82.0	65.0	0.0	69.0	39.8	0.0	46.0	33.8	0.0	37.5

Petaluma Campus (Includes Rohnert Park and Sonoma)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Fire Tech (FIRE)	39.0	46.0	38.6	34.0	40.7	34.9	23.0	37.0	28.1	33.0	30.5

Other Locations (Includes the PSTC, Windsor, and other locations)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Fire Tech (FIRE)	26.5	34.3	27.6	27.5	30.1	22.7	26.5	26.2	21.9	31.0	21.4

ALL Locations (Combined totals from ALL locations in the District)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Fire Tech (FIRE)	30.7	41.7	33.0	29.7	35.5	28.9	25.3	32.2	25.3	31.7	26.4

5.3 Instructional Productivity

The PSTC Dean and Directors analyze enrollment reports, EMS data, and communicate with faculty to help ensure productive class offerings.

Administration of Justice

The AJ department academic transfer program is above the District's goal of the 18.7 instructional productivity ratio, with 49.39% for Fall 2013.

Santa Rosa Campus

Administration Of Justice		X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
	FTES	9.69	67.41	79.20	7.95	60.69	74.94	5.40	69.19	71.03	4.28	68.97
	FTEF	0.41	2.60	2.93	0.41	2.40	3.20	0.21	2.60	3.17	0.21	3.40
	Ratio	32.54	25.93	27.00	19.33	25.29	23.42	26.25	26.61	22.24	20.80	20.29

Petaluma Campus (Includes Rohnert Park and Sonoma)

Administration Of Justice		X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
	FTES	0.00	5.60	8.21	0.00	5.80	7.20	0.00	5.85	6.50	0.00	6.90
	FTEF	0.00	0.20	0.40	0.00	0.20	0.40	0.00	0.20	0.40	0.00	0.40

	Ratio	0.00	28.00	20.51	0.00	29.00	18.00	0.00	29.27	16.25	0.00	17.25
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Other Locations (Includes the PSTC, Windsor, and other locations)

Administration Of Justice		X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
	FTES	41.17	97.63	128.18	36.16	86.23	123.20	24.49	89.92	175.54	63.39	121.68
	FTEF	0.00	0.60	0.80	0.21	0.80	0.39	0.00	0.20	0.38	0.00	0.20
	Ratio	0.00	162.72	160.22	175.77	107.79	312.45	0.00	449.61	458.49	0.00	603.38

ALL Locations (Combined totals from ALL locations in the District)

Administration Of Justice		X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
	FTES	50.86	170.64	215.58	44.11	152.73	205.34	29.89	164.96	253.07	67.67	197.55
	FTEF	0.41	3.40	4.13	0.62	3.40	3.99	0.21	3.00	3.98	0.21	4.00
	Ratio	123.61	50.19	52.16	71.48	44.92	51.41	145.31	54.99	63.63	328.94	49.39

EMC

Using a threshold of 16 and an ideal of 18% FTES:FTEF, the program is consistently above the ideal (average 22% over a 6 year period).

Santa Rosa Campus

Emergency Medical Care		X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
	FTES	0.00	3.08	6.16	2.89	2.58	5.09	2.01	2.64	4.59	1.89	2.33
	FTEF	0.00	0.13	0.25	0.13	0.25	0.25	0.13	0.13	0.25	0.13	0.13
	Ratio	0.00	24.50	24.50	23.00	10.25	20.25	16.00	21.00	18.25	15.00	18.50

Petaluma Campus (Includes Rohnert Park and Sonoma)

Emergency Medical Care		X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
	FTES	0.00	5.73	6.66	0.00	4.53	4.67	0.00	3.47	4.96	0.00	4.27
	FTEF	0.00	0.21	0.29	0.00	0.21	0.21	0.00	0.22	0.31	0.00	0.26
	Ratio	0.00	27.16	23.18	0.00	21.47	22.11	0.00	15.71	16.20	0.00	16.49

Other Locations (Includes the PSTC, Windsor, and other locations)

Emergency Medical Care		X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
	FTES	22.43	115.27	120.21	26.50	123.58	103.01	22.36	97.34	98.48	23.80	101.49
	FTEF	0.75	3.34	4.75	0.76	5.41	5.68	0.61	3.24	5.01	0.63	5.62
	Ratio	29.64	34.52	25.33	34.73	22.83	18.13	36.73	30.04	19.65	37.93	18.06

ALL Locations (Combined totals from ALL locations in the District)

Emergency Medical Care		X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
	FTES	22.34	124.09	133.03	29.39	130.69	112.77	24.37	103.31	108.03	25.68	108.08
	FTEF	0.75	3.68	5.28	0.89	5.88	6.14	0.73	3.58	5.57	0.75	6.00
	Ratio	29.64	33.76	25.17	33.07	22.24	18.36	33.18	80.15	19.40	34.11	18.00

FIRE Technology

As can be seen by the figures below, the program has consistently exceed the college goal of 18.7 for Instructional Productivity. Much of this can be attributed to the attendance in the Fire Academies which are almost always reach capacity.

Santa Rosa Campus

Fire Tech (FIRE)		X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
	FTES	0.70	9.60	9.03	1.17	8.17	17.93	0.63	15.50	15.87	0.93	16.20
	FTEF	0.00	0.30	0.20	0.00	0.30	0.80	0.00	0.60	0.80	0.00	0.80
	Ratio	0.00	32.00	45.17	0.00	27.22	22.42	0.00	25.83	19.83	0.00	20.25

Petaluma Campus (Includes Rohnert Park and Sonoma)

Fire Tech (FIRE)		X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
	FTES	4.46	27.60	30.90	3.69	24.40	27.90	2.47	18.50	19.70	3.55	17.43
	FTEF	0.21	1.20	1.62	0.21	1.20	1.60	0.21	1.00	1.40	0.21	1.15
	Ratio	21.26	23.00	19.13	17.60	20.33	17.44	11.79	18.50	14.07	16.91	15.17

Other Locations (Includes the PSTC, Windsor, and other locations)

Fire Tech (FIRE)		X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
	FTES	6.82	42.89	56.30	6.65	49.50	64.66	3.30	44.19	65.51	2.10	47.93
	FTEF	0.00	1.10	1.86	0.00	1.46	1.44	0.21	1.27	1.86	0.03	1.40
	Ratio	0.00	38.82	30.24	0.00	33.81	44.81	16.04	34.69	35.19	82.50	34.26

ALL Locations (Combined totals from ALL locations in the District)

Fire Tech (FIRE)		X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
	FTES	11.98	80.09	96.23	11.51	82.07	110.50	6.40	78.19	101.08	6.57	81.55
	FTEF	0.21	2.60	3.68	0.21	2.96	3.84	0.42	2.87	4.06	0.23	3.35
	Ratio	57.14	30.75	26.17	54.89	27.69	28.75	15.42	27.21	24.89	27.97	24.36

5.4 Curriculum Currency

All course outlines have recently been edited and approved by our district curriculum committee. In addition to editing and updating every course outline, we have successfully completed a majority of our SLO assessments, as well as 90% completion of our major's and certificate's assessments.

5.5 Successful Program Completion

The Public Safety Training Center and the Administration of Justice Department support student completion of certificates and majors by offering courses at a variety of times and days and at a variety of locations when applicable. All faculty members keep regular office hours and meet with students during those hours. Faculty members also communicate with students outside of office hours via email and the SRJC portal. The courses at the Public Safety Training Center are governed by state boards, which manage course completion requirements.

The Administration of Justice Department has maintained a high successful course completion rate since 2003-2004. For 2012/2013 the Department had a successful course completion rate of 83.4% in Fall 2013 (compared to 87.9% in Fall 2012) and 80.9% for Spring 2013 (compared to 84.7% Spring 2012).

Students in the Administration of Justice Department/PSTC completed 58 A.A. degrees, 38 Administration of Justice for Transfer A.A. degrees, 31 Children in the Justice System certificates, 11 Corrections certificates, 8 Law Enforcement certificates, 62 Intensive Basic

Police Academy certificates, 16 Modular I Basic Academy Certificates, 30 Modular II Basic Academy certificates, and 43 Modular III Basic Academy certificates in 2012/2013. The last two years have seen an increase in Administration of Justice A.A. degrees. Certificates have remained fairly consistent with the exception of the Basic Police Academy. This is possibly due to the reduction of section offerings experienced by the current budget cuts and an uptrend in the Basic Police Officer Academy certificate program.

Males make up 64.9% of the Administration of Justice Department student population, which has remained fairly constant over the last two academic years. The two largest ethnic groups participating in our programs are White and Hispanic students, with White students at 56.7% and Hispanic at 29.5%, which was an increase for the Hispanic group and a decrease in the White student group since last year. The percentage of students declining to indicate their race or ethnicity was 3.9%.

5.6 Student Success

EMC

Success = passing with Credit, Grade C or better = 85.28% compared to the district success rate of approximately 70%. This well exceeds the college standard. When compared to retention, it also indicates that the vast majority of students who are enrolled at the time of census go on to complete their courses. Most students enrolling in EMC programs do so with a purpose to gain certification or equivalent status and successfully complete in order to be competitive for EMS jobs. The exception to this is the entry level (First Responder) courses where a larger number of students are 'surveying' the EMS field.

5.6a Retention The percentage of students receiving a grade of A,B,C, or CR in each discipline (duplicated headcount).

Santa Rosa Campus

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Emergency Medical Care	0.0%	81.3%	81.3%	82.2%	82.5%	79.0%	90.3%	66.7%	75.0%	90.0%	75.0%

Petaluma Campus (Includes Rohnert Park and Sonoma)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Emergency Medical Care	0.0%	62.8%	86.8%	0.0%	61.8%	80.0%	0.0%	76.9%	84.9%	0.0%	56.3%

Other Locations (Includes the PSTC, Windsor, and other locations)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Emergency Medical Care	95.7%	88.6%	89.6%	97.7%	83.3%	88.1%	94.5%	88.7%	87.7%	93.3%	88.0%

ALL Locations (Combined totals from ALL locations in the District)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Emergency Medical Care	95.7%	84.2%	88.7%	95.5%	83.3%	88.1%	94.5%	87.2%	86.6%	92.9%	86.1%

Successful Course Completion The percentage of students receiving a grade of A,B,C, or CR in each discipline (duplicated headcount).

Santa Rosa Campus

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Emergency Medical Care	0.0%	75.0%	78.1%	80.0%	77.5%	76.5%	87.1%	52.4%	72.2%	83.3%	69.4%

Petaluma Campus (Includes Rohnert Park and Sonoma)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Emergency Medical Care	0.0%	62.8%	82.4%	0.0%	61.8%	77.1%	0.0%	76.9%	84.9%	0.0%	56.3%

Other Locations (Includes the PSTC, Windsor, and other locations)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Emergency Medical Care	80.1%	78.1%	83.8%	88.3%	74.8%	83.4%	84.6%	84.9%	81.7%	80.6%	84.4%

ALL Locations (Combined totals from ALL locations in the District)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Emergency Medical Care	80.1%	77.2%	83.2%	87.1%	74.4%	82.6%	84.9%	82.9%	81.1%	80.9%	82.6%

Fire Technology Retention

The retention rate for the FT Program is 83.4% which is significantly higher than the overall District rate. This can be attributed to several factors. First, the passing grade for the Firefighter I Academy is 80% which raises most student's GPA's. In addition, many students are already employed in the field and their prerequisite knowledge of the subject matter is higher. Lastly, many are sponsored by fire agencies or have scholarships that have set high minimum academic standards to qualify. For a breakdown of retention by semester, please refer to the tables below.

Santa Rosa Campus

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Fire Technology (FIRE)	90.9%	79.2%	70.8%	94.1%	67.9%	80.0%	80.0%	72.5%	68.3%	71.4%	71.9%

Petaluma Campus (Includes Rohnert Park and Sonoma)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Fire Technology (FIRE)	100.0%	83.4%	83.7%	87.1%	79.4%	88.0%	100.0%	85.9%	82.7%	97.0%	84.2%

Other Locations (Includes the PSTC, Windsor, and other locations)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Fire Technology (FIRE)	92.5%	84.5%	81.1%	81.5%	86.3%	93.0%	65.4%	87.7%	87.3%	90.3%	89.0%

ALL Locations (Combined totals from ALL locations in the District)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Fire Technology (FIRE)	95.1%	83.3%	80.9%	85.3%	81.7%	88.4%	76.5%	83.5%	81.8%	89.9%	83.4%

Completion

The successful course completion rate for the FT program over the last three years has averaged 82.5% (down slightly from 84% average for the previous 3 year average). Compared to the District success rate of 70.3% the FT success rate is significantly higher.

Santa Rosa Campus

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
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Fire Technology (FIRE)	90.9%	70.8%	64.0%	88.2%	64.1%	76.6%	80.0%	71.2%	67.7%	71.4%	69.4%
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Petaluma Campus (Includes Rohnert Park and Sonoma)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Fire Technology (FIRE)	100.0%	81.5%	81.0%	87.1%	76.5%	85.8%	100.0%	84.3%	79.7%	97.0%	80.3%

Other Locations (Includes the PSTC, Windsor, and other locations)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Fire Technology (FIRE)	92.5%	81.3%	79.6%	75.9%	84.9%	92.1%	63.5%	83.6%	86.5%	88.7%	87.7%

ALL Locations (Combined totals from ALL locations in the District)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Fire Technology (FIRE)	95.1%	79.9%	78.3%	81.4%	79.5%	86.5%	75.3%	80.8%	80.4%	89.0%	81.0%

Administration of Justice

For fiscal year 2012/2013 students in the Administration of Justice program demonstrated successful course completion rates of 83.4% for Fall 2013, and 80.9% for Spring 2013. The grade point averages for AJ program students include: Fall 2013 at 2.64 GPA (compared to 2.63 GPA Fall 2012) and Spring 2013 at 2.10 GPA (compared to 2.37 GPA Spring 2012).

5.6b Successful Course Completion The percentage of students receiving a grade of A,B,C, or CR in each discipline (duplicated headcount).

Santa Rosa Campus

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Administration Of Justice	81.8%	83.0%	84.2%	76.8%	80.2%	77.4%	84.0%	81.1%	76.5%	89.5%	73.2%

Petaluma Campus (Includes Rohnert Park and Sonoma)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Administration Of Justice	0.0%	74.5%	77.2%	0.0%	65.5%	59.2%	0.0%	84.0%	73.4%	0.0%	85.5%

Other Locations (Includes the PSTC, Windsor, and other locations)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Administration Of Justice	79.7%	81.8%	86.9%	69.5%	90.8%	93.3%	68.2%	95.6%	85.7%	68.9%	96.3%

ALL Locations (Combined totals from ALL locations in the District)

Discipline	X2010	F2010	S2011	X2011	F2011	S2012	X2012	F2012	S2013	X2013	F2013
Administration Of Justice	80.1%	82.1%	85.1%	71.0%	84.9%	84.7%	71.7%	87.9%	80.9%	70.6%	83.4%

5.7 Student Access

1. Students from diverse backgrounds enroll in classes at rates equal to or greater than the District as a whole.
2. The student population has changed slightly over the past 4 years. There is an increasing number of Hispanic students enrolled in courses as is the case with the institution.

- The department actively recruits students and participates and provides a number of community outreach projects, such as PSTC Career Day, PSTC Tours for Junior High and High School students.

Students served by Ethnicity for Academic Year 2013-14:

ALL Locations (Combined totals from ALL locations in the District)

Fire Tech (FIRE)	Ethnicity	2010-11	Percent	2011-12	Percent	2012-13	Percent	2013-14	Percent
	White	1076	70.8%	1156	72.4%	958	68.5%	997	69.3%
	Asian	29	1.9%	25	1.6%	26	1.9%	22	1.5%
	Black	15	1.0%	14	0.9%	18	1.3%	17	1.2%
	Hispanic	91	6.0%	126	7.9%	152	10.9%	278	19.3%
	Native American	15	1.0%	9	0.6%	8	0.6%	13	0.9%
	Pacific Islander	8	0.5%	7	0.4%	6	0.4%	5	0.3%
	Filipino	7	0.5%	13	0.8%	6	0.4%	4	0.3%
	Other Non-White	0	0.0%	0	0.0%	0	0.0%	59	4.1%
	Decline to state	278	18.3%	247	15.5%	224	16.0%	44	3.1%
	ALL Ethnicities	1519	100.0%	1597	100.0%	1398	100.0%	1439	100.0%

Emergency Medical Care	Ethnicity	2010-11	Percent	2011-12	Percent	2012-13	Percent	2013-14	Percent
	White	1500	71.2%	1218	72.85%	1160	68.92%	1062	67.7%
	Asian	33	1.6%	21	1.26%	29	1.72%	31	2.0%
	Black	24	1.1%	13	0.78%	30	1.78%	14	0.9%
	Hispanic	151	7.2%	142	8.49%	164	9.74%	294	18.7%
	Native American	16	0.8%	11	0.66%	13	0.77%	7	0.4%
	Pacific Islander	7	0.3%	2	0.12%	4	0.24%	9	0.6%
	Filipino	17	0.8%	20	1.20%	17	1.01%	12	0.8%
	Other Non-White	0	0.0%	0	0.00%	0	0.00%	65	4.1%
	Decline to state	360	17.7%	245	14.65%	266	15.81%	75	4.8%
	ALL Ethnicities	2108	100.0%	1672	100.0%	1683	100.0%	1569	100.0%

Administration Of Justice	Ethnicity	2010-11	Percent	2011-12	Percent	2012-13	Percent	2013-14	Percent
	White	2102	57.6%	2037	60.7%	2052	62.1%	1697	56.7%
	Asian	51	1.4%	87	2.6%	59	1.8%	48	1.6%
	Black	93	2.5%	103	3.1%	86	2.6%	81	2.7%
	Hispanic	630	17.3%	546	16.3%	582	17.6%	883	29.5%
	Native American	44	1.2%	43	1.3%	28	0.8%	10	0.3%
	Pacific Islander	31	0.8%	16	0.5%	7	0.2%	7	0.2%
	Filipino	26	0.7%	51	1.5%	35	1.1%	24	0.8%
	Other Non-White	0	0.0%	0	0.0%	0	0.0%	128	4.3%
	Decline to state	671	18.4%	472	14.1%	457	13.8%	116	3.9%
	ALL Ethnicities	3648	100.0%	3355	100.0%	3306	100.0%	2994	100.0%

5.8 Curriculum Offered Within Reasonable Time Frame

With few exceptions, the large majority of our courses are offered at least twice every year and the for the most part, are offered every semester. The departments attempt to schedule in such a way as to allow students to move through the sequence of courses in a very timely manner.

5.9a Curriculum Responsiveness

The dean fully supports the efforts of the each department to continue to actively write, re-write, and to propose new curriculum in order to keep abreast of both student demand and industry and labor market forecasts and assumptions. The departments depend on research and suggestions provided by the local workforce through advisory committees and other contacts with the public.

5.9b Alignment with High Schools (Tech-Prep ONLY)

EMC

The Department participated in a program to introduce Public Safety careers to high school students. The Department offered four entry-level courses (EMC 100) in four separate high schools in the County. These high schools were developing CTE programs and attempting to introduce Public Safety as a career choice. The program lasted two years before funding/budget constraints forced the termination of the "High School First Responder" program. The Department is prepared to once again offer these programs to high schools when funding streams are restored.

FIRE

Fire 71 can be taken by High School Students through their enrichment program and is available on-line. Marin and Sonoma counties host Explorer Programs that are also linked with our Firefighter I Academy curriculum. Articulation does occur with our prerequisite courses to enter our Firefighter I Academy, such as EMS 100 – First Responder, CPR and Advanced First Aid.

While a dialogue has also been initiated with the Napa High school ROP program (of which the Fire Tech Director sits as a member of their Advisory Committee), it appears the on-line Fire 71 on-line course may prove the best venue for maintaining a nexus with the program.

5.10 Alignment with Transfer Institutions (Transfer Majors ONLY)

FIRE

Our Fire Technology 70 series courses all transfer to lower division units at CSU Sacramento, Long Beach and Los Angeles (Fire Administration Degrees). Columbia Southern on-line program (www.columbiasouthern.edu), Brandman University (www.brandman.edu/irvine), Southern Illinois University (www.siufire@siu.edu) and Kaplan University represent private have on-line programs that also accept our core Fire Technology units as lower division transfer units towards a Bachelor's degree in Fire Science.

EMC and BASIC Law Enforcement Course

This section does not apply to EMC or the BLEC. There are no transfer majors in these Departments.

5.11a Labor Market Demand (Occupational Programs ONLY)

FIRE

Over the past 5 years there has been a surge of Fire service retirements throughout California. This is due in part to the retirement package known as 3% at age 50 which allows firefighters to retire at age 50 with up to 90% of their current salary. This has opened the application process to many of our graduates and it appears that this trend will continue for the next few years.

According to the labor market web site www.labormarketinfo.edd.ca.gov California's labor market projections (2010-2018), the Fire Service will experience a 10% growth in employment with the Bureau of Labor and Statistics projecting the nationwide number of firefighter openings to increase 18% by 2018, despite the fact most agencies are slowly returning to fiscal health. One encouraging statistic is the fact that approximately 70% of our Academy students serve as volunteer firefighters which often lead to a paid positions.

However, one of the most encouraging statistics is that with the recent curriculum changes to the Fire Academy (Fire 208.1), students now receive a *Calfire Basic Firefighter* certificate upon successful completion of the academy. This has led to 18% of the graduates in the last three academies being hired by Cal Fire. In addition, Santa Rosa Fire department recently hired six academy graduates which supports the above mentioned trend.

Within our region (North Bay/Sacramento), Solano, American River and Sierra College also offer degrees in the same discipline.

ADMINISTRATION of JUSTICE

The demand for educated and trained criminal justice employees remains in spite of the economic slowdown that is impacting the local and regional economies. Public safety employees remain in relatively high demand as many criminal justice agencies must provide basic services in their respective jurisdictions.

The Basic Police Academy, the Corrections Course and the Public Safety Dispatch courses are operated in accordance with state-mandated training requirements. Graduates of these programs meet state certification requirements for employment in their respective fields. Law enforcement employers are more likely to hire entry-level officers who have successfully completed the Basic Police Academy.

The certificate programs in the Administration of Justice academic program provide students with foundational knowledge to assist them in preparing for careers. The certificates are useful in demonstrating to prospective employers that the student has a basis of knowledge in their chosen field. The student's education serves as a foundation for additional state mandated training.

The AJ degree program demonstrates to the prospective employer that a student has foundational knowledge in the criminal justice field. Prospective employers in the criminal justice field are more apt to hire students who have earned a degree as there have been studies that have shown that entry level law enforcement candidates who have earned a degree suffer less job related injuries; are less apt to be the subject of misconduct complaints; are more likely to successfully complete a career, and are more likely to be successful in assignments that require critical analysis and thinking such as investigations, crisis response teams and supervisory and training positions.

The labor market demand for graduates of the Seasonal Law Enforcement Ranger Academy is extremely high. The demand is from both federal and local parks. The demand is enhanced by the National Park Service Centennial Initiative where the Park Service is building its workforce by 1000 seasonal rangers by year 2016.

Per the California Employment Development Department:

In California the number of Police and Sheriff Patrol Officers is expected to grow faster than average growth rate for all occupations. Jobs for Police and Sheriff Patrol Officers are expected to increase by 17.8 percent, or 10,900 jobs between 2006 and 2016.

Estimated Employment and Projected Growth Police and Sheriff Patrol Officers

Geographic Area (Estimated Year-Projected Year)	Estimated Employment	Projected Employment	Numeric Change	Percent Change	Additional Openings Due to Net Replacements
California (2006-2016)	61,300	72,200	10,900	17.8	16,400

Source: EDD/LMID [Projections of Employment by Occupation](#)

[View Projected Growth for All Areas](#)

More opportunities are expected in local and special police departments than in federal and State law enforcement agencies. Because of attractive salaries and benefit packages, there is a larger supply of qualified applicants than there are jobs in federal and State law enforcement agencies, resulting in increased hiring standards and selectivity by employers.

EMC

The demand for educated and trained emergency medical employees remains in spite of the economic slow down that is impacting the local and regional economies. Public safety employees in general remain in relatively high demand because the agencies who employ them must provide basic services in their respective jurisdictions.

The First Responder program, Emergency Medical Technician and Paramedic Academy programs operate in accordance with national and state-mandated training requirements. Graduates of these programs meet state certification requirements for employment in their respective fields.

The certificate programs in the Department provide students with foundational knowledge to assist them in preparing for careers. The certificates are useful in demonstrating to prospective employers that the student has a basis of knowledge in their chosen field. The student's education serves as a foundation for additional state mandated training.

The Department's EMC degree program demonstrates to the prospective employer that a student has foundational knowledge in the out of hospital field. Prospective employers in the emergency medical field are more apt to hire students who have earned a degree because candidates who have earned a degree are less likely to be the subject of misconduct complaints; are more likely to successfully complete a career, are more likely to be successful in assignments that require critical analysis and are more apt to be successful in management and education positions.

California Labor statistics indicate that there are approximately 15,900 EMS jobs, 6,700 new jobs in the time period in the State with approximately 990 job openings annually. Of the 15,900 EMS jobs approximately 90% are EMT-1 jobs and 10% EMTP (Paramedic).

Changes in the labor market reflect the general trend in the economy and unemployment; however, the EMS industry as a whole has not suffered the typical cutbacks in labor force. Governmental regulations require a certain minimum labor force, but the trend is that more workers are staying in their jobs longer. Attrition rates are dropping which decreases the need for new workers, but at the same time, economic changes steer more prospective candidates to prepare themselves for service industry jobs. According to the CA EDD web site (<http://www.labormarketinfo.edd.ca.gov>). Approximately 990 new jobs for EMTs and Paramedics will open per annum (2010 - 2020) or approximately 42% growth in the same time period (revised from 780 new jobs for EMTs and Paramedics for the time period as listed last year). The Department is redoubling its efforts to better prepare its graduates so they will be more desirable candidates and better competitors for jobs. The development and refining of the EMS Academy (EMC 105) and the development of the Advanced EMT program address the demands for more highly trained professional Emergency Medical Responders, and better prepares SRJC graduates for careers in Emergency Medical Response.

Source:

<http://www.labormarketinfo.edd.ca.gov/cgi/databrowsing/occExplorerQSDetails.asp?searchCriteria=Emergency+Medical+Technician&careerID=&menuChoice=&geogArea=0601000000&soccode=292041&search=Explore+Occupation>

5.11b Academic Standards

Academic standards are regularly discussed in open dialogue with faculty and advisors. Much of the Department's academic standards are mandated by State or National accrediting bodies or regulatory agencies. The Department keeps pace with any change to the standards or methodologies.

6.1 Progress and Accomplishments Since Last Program/Unit Review

Rank	Location	SP	M	Goal	Objective	Time Frame	Progress to Date
0001	ALL	00	00	Grow Police Academy throughput and percentage of affiliated students; sustain 4 police academies per year.	Address stakeholder needs for additional courses of instruction		<p>Percentage of affiliated students has grown from 15% to over 50% within the last year.</p> <p>It is anticipated that this growth trend will continue due to LE agencies having a large amount of vacancies that they are recruiting to fill.</p>
0001	ALL	00	00	New Windsor Campus building	Address issue of classroom space needed for additional academies		No progress this year, but, with the anticipated passing of the Bond this project will be fully funded.
0002	ALL	00	00	Offer Homeland Security Academy	Invest in Homeland Security as new program; assess interest and grant opportunities.		<p>A large amount of research has been completed on this project, as of 2014 the academy has not been offered.</p> <p>A Homeland Security semester course was developed and offered twice, however, each time it was canceled due to low enrollment.</p>
0002	ALL	00	00	Revitalize Law Enforcement Advisory Committee.	Strengthen participation in Advisory Committees by Stakeholders		Improvement made in both the number of stakeholders participating and the quality of the participation.

6.2a Program/Unit Conclusions

Location	Program/Unit Conclusions
ALL	<p>The PSTC anticipates new construction at the PSTC and has already taken steps to prevent logistical issues associated with construction (parking, noise, etc.). The PSTC eagerly awaits the addition of classroom space which will be occupied with additional PSTC classes and the simulation laboratory project. These facilities will be required with the addition of Fire Tech classes/Academy being offered at the PSTC.</p> <p>The Dean believes the department made important strides to support the mission of the college and contribute to the Strategic Plan of 2014. The vision is to continue to improve our leadership and contributions as a department in support of student success and academic excellence at SRJC.</p> <p>The Dean sees the budget and the possibility of a bond measure as vital to the continued success and progress of the PSTC.</p> <p>As Santa Rosa Junior College moves into the future, the PSTC Dean will provide the necessary leadership to promote, and enhance all of the programs.</p>

6.2b PRPP Editor Feedback - Optional

This is the second year that we have asked the Dean to complete a separate PRPP for her position that is exclusive of faculty and department chair oversight duties. April is a conscientious dean and manager of her areas of supervision. She is budgetarily astute and ensures that all reasonable District goals and objectives are met whenever possible.

6.3a Annual Unit Plan

Rank	Location	SP	M	Goal	Objective	Time Frame	Resources Required
0001	ALL	00	00	Grow Police Academy throughput and percentage of affiliated students; sustain 4 police academies per year.	Address stakeholder needs for additional courses of instruction		Classroom space
0001	ALL	00	00	New Windsor Campus building	Address issue of classroom space needed for additional academies		Funding source
0001	ALL	00	00	Grow Police Academy throughput and percentage of affiliated students; sustain 4 police academies per year.	Address stakeholder needs for additional courses of instruction		Classroom space
0001	ALL	00	00	Grow Police Academy throughput and percentage of affiliated students; sustain 4 police academies per year.	Address stakeholder needs for additional courses of instruction		Classroom space
0001	ALL	06	00	- Relationship building/Advisory Committees	Continue to meet shareholder training needs	3-5 years	Equipment, classroom, staffing
0001	ALL	00	01	Growth in Ranger Academy from 420 to 650 hours within the next 12 months (Federal mandate)	Intergrate extended operations within existing facilities constricts	1 year	Classroom, training equipment, staffing
0002	ALL	00	00	Revitalize Law Enforcement Advisory Committee.	Strengthen participation in Advisory Committees by Stakeholders		Participants
0002	ALL	00	00	Offer Homeland Security Academy	Invest in Homeland Security as new program; assess interest and grant opportunities.		\$15,000 for equipment necessary for program
0002	ALL	00	01	Offer an AS-T Degree course in Homeland Security and Emergency management	Meet the need for Homeland Security courses	1-2 years	classroom Approval of Course
0002	ALL	00	01	-Changing role for In-Service course due to growth and new course offerings	met demand of shareholders	1-2 years	classroom, training equipment, staffing