

Santa Rosa Junior College

Program Resource Planning Process

Gateway to College 2016

1.1a Mission

This mission of the Gateway to College Academy (GtC) middle college high school at Santa Rosa Junior College (SRJC) is to re-engage students in their education through an accelerated, high quality, and high individual support program. GtC is dedicated to providing spaces, resources, and opportunities that foster the holistic development of each student as they progress towards the completion of a high school diploma and college degree or certificate.

1.1b Mission Alignment

The mission of the Gateway to College Academy (GtC) is consistent with the Santa Rosa Junior College District's mission and goals in the following ways:

- We focus on student learning by preparing students for certificate or transfer; by providing responsive career and technical education; and by improving students' foundational skills.
- We provide a comprehensive range of student development programs and services that support student success and enrich student lives.
- We support the social equity of our region.
- We promote personal and professional growth and cultivate joy at work and in lifelong learning.
- We foster critical and reflective civic engagement and thoughtful participation in diverse local and global communities.
- We regularly assess, self-reflect, adapt, and continuously improve.

1.1c Description

All Gateway to College National Network (GtCNN) partner sites, including SRJC's Gateway to College Academy, agree to implement Gateway to College based on five essential elements and the associated commitments. The essential elements describe the core aspects of the model and provides the framework and reference points for continuous improvement and innovation.

1. Significant Dual Credit

Gateway to College Academy (GtC) is a college-based dual credit program that serves eligible students who have dropped out of (or are unlikely to graduate from) high school and who simultaneously earn a high school diploma and substantial college credit.

- SRJC and local public K-12 agency, Petaluma City Schools, work together to develop and regularly review an integrated academic plan that leads to a high school diploma and maximizes opportunities to earn college credit leading to a credential.
- GtC provides students a full-fledged, flexible, college-based education on the SRJC Petaluma campus, and includes a summer enrollment option. Students are made to feel like college students, because they are college students.
- GtC selects students who have dropped out or are unlikely to graduate, typically as indicated by being behind in credits for their age and/or in lower academic standing (e.g., a high school GPA of 2.0 or lower). Eligible students will be able to achieve a high school diploma within the available time created by the dual credit structure.

2. Sustainable Partnerships

Gateway to College leverages the capacity of local school districts as well as SRJC, and other community organizations to create sustainable programs that help meet the local need for dropout recovery.

- SRJC and local public K-12 education agencies, including Petaluma City Schools, create and maintain formal agreements for the governance of Gateway to College programs that are consistent with the GtC essential elements and that clearly articulate each party's financial and operational requirements.
- SRJC and local public K-12 education agencies create Gateway to College programs that are financially sustainable, using public education funding and college infrastructure to support tuition, books, and dedicated staffing for the program.
- SRJC and local public K-12 education agencies work together to create a policy environment that allows each institution to operate within all applicable regulations and provides the flexibility needed for Gateway to College to effectively serve students.

3. Holistic Student Support

Gateway to College provides holistic student support to meet the academic, social, and emotional needs of our students in an environment that fosters the development of knowledge and skills necessary to succeed in school and in life.

- Dedicated student support professionals (Counselors) provide students with intensive support throughout the Gateway experience.
- Gateway programs develop and implement services and structures to address the needs of the whole student in order to maximize program persistence and completion.
- Gateway programs utilize available community resource options for comprehensive student support.
- Gateway faculty and staff utilize strengths-based and solution-focused approaches to student support.
- Gateway faculty and staff create and foster community among students to increase their academic and social integration into the college environment.

4. Innovative Teaching and Learning

Gateway to College encourages the implementation of innovative pedagogical techniques based on both research and proven practices in effective teaching and learning.

- Gateway programs place students in a community of learners through a Foundation term that prepares them to succeed in college and become lifelong learners.
- Gateway faculty and staff use the "Principles of Teaching and Learning" to guide the implementation and continuous improvement of pedagogy.

5. Intentional Collaboration

Gateway to College integrates collaboration, continuous improvement, and professional development, with the goal of improving student success and program sustainability.

- Gateway faculty and staff work together as highly collaborative teams with the goal of maximizing student success while improving their own practice.
- Gateway faculty and staff participate in GtCNN-sponsored professional development opportunities.
- Gateway faculty and staff collaborate with their colleagues at GtC programs across the network.
- Gateway programs engage in continuous improvement of student outcomes and program sustainability through data driven decision making.
- The Director, Gateway to College at SRJC drives all collaboration and continuous improvement through robust and direct participation.

1.1d Hours of Office Operation and Service by Location

Gateway to College Academy is located exclusively at SRJC Petaluma, Kathleen Doyle Hall, room 236.

Monday through Thursday: 8:30AM-5:30PM

Friday: 8:30AM-1:30PM

1.2 Program/Unit Context and Environmental Scan

N/A

2.1a Budget Needs

2.1b Budget Requests

Rank	Location	SP	M	Amount	Brief Rationale
0001	Petaluma	01	01	\$4,800.00	Transportation for 4 university field trips
0002	Petaluma	06	04	\$3,000.00	Establish travel budget for staff for GtCNN trainings as well as local professional development trainings (Nat'l Youth At Risk, CA Charter)
0003	Petaluma	03	02	\$400.00	Retractable banner and stand for outreach & recruitment events
0004	Petaluma	01	02	\$225.00	Vinyl photo backdrop for graduation and other SRJC-P campus events
0005	Petaluma	01	02	\$325.00	Tablecloth for outreach & recruitment events to promote awareness, aid in recruitment, program branding
0006	Petaluma	02	04	\$150.00	Faculty professional development books
0007	Petaluma	03	02	\$250.00	Outreach materials for referral sources (pens, flash drives, etc.) to expand awareness and application for prospective GtC students and referral sources

2.2a Current Classified Positions

Position	Hr/Wk	Mo/Yr	Job Duties
Program Specialist	40.00	12.00	Provide administrative support to the Gateway to College Academy middle college high school.

2.2b Current Management/Confidential Positions

Position	Hr/Wk	Mo/Yr	Job Duties
Director, Gateway to College	40.00	12.00	Prepares grant proposals, contracts, program plans and budgets for the Gateway to College Program. Directs and authorizes the use of grant and ADA funds within the Gateway to College Program; ensures compliance with all contract provisions and funding requirements of the grantee and partners; prepares for fiscal monitoring and program quality reviews; prepares appropriate reports. Maintains currency and interprets relevant laws, regulations, policies, procedures and pending legislation; responds rapidly to changes to maintain compliance, accountability and reporting requirements. Develops and maintains standardized procedures and protocols for all program functions, including attendance accounting. Manages complex daily operations of multiple Gateway to College service areas including academic counseling, advising, recruitment and outreach services, Gateway to College workshops and K-12, community college, and transfer university partnerships. Oversees the authorization of expenditures of significant K-12 and grant funds each semester for books and supplies for eligible students; tuition; food service; and other programmatic costs; coordinates with the Bookstore and Accounting to ensure accuracy of billings and payments.

2.2c Current STNC/Student Worker Positions

Position	Hr/Wk	Mo/Yr	Job Duties
STUDENT WRK -Student Navigator, Gateway to College	10.00	9.00	Provide office administrative support and student retention assistance
STNC - Outreach Technician, Gateway to College	15.00	9.00	Provide student enrollment assistance and office support. Provide accurate information to students and the general public about counseling services. Assist students with the initial matriculations steps of application, assessment, orientation. Answer a high volume of phone calls and in person requests to see a counselor. Provide data entry, schedule student appointments for Student Success steps.

2.2d Adequacy and Effectiveness of Staffing

2.2e Classified, STNC, Management Staffing Requests

Rank	Location	SP	M	Current Title	Proposed Title	Type
0001	Petaluma	01	02	New	Secondary School Leader/Coord., 1.0 FTE/10mo.	Classified
0002	Petaluma	01	07	New	Administrative Assistant II, 1.0 FTE/12mo.	Classified
0003	Petaluma	01	02	Outreach Specialist (Vacant)	Outreach Specialist, 0.5 FTE/12mo.	Classified
0004	Petaluma	01	02	Program Specialist (Vacant)	Program Specialist, .75 FTE/12 mo.	Classified

2.3a Current Contract Faculty Positions

Position	Description
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2.3b Full-Time and Part-Time Ratios

Discipline	FTEF Reg	% Reg Load	FTEF Adj	% Adj Load	Description
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2.3c Faculty Within Retirement Range

N/A

2.3d Analysis of Faculty Staffing Needs and Rationale to Support Requests

2.3e Faculty Staffing Requests

Rank	Location	SP	M	Discipline	SLO Assessment Rationale
0001	Petaluma	01	02	Counseling, Gateway to College (1.0)	Currently, the Gateway to College (GtC) program has inconsistent, part-time adjunct counseling faculty assigned each semester. Full-time, tenure track faculty are critical to maintain program stability, consistent student support and services, and to meet the integrity of the learning community model. A minimum of two (2) full-time contract faculty are requested.
0002	Petaluma	02	01	English, Gateway to College (.5)	The GtC program model requires all incoming students to enroll in a college English course. Since the start of the program implementation, only part time adjunct English instructors have been assigned to the program, which has led to inconsistent student support, high costs in training new staff and purchasing textbooks based on instructor requests, and overall lack of cohesiveness in the program. A full-time contract English faculty is requested to maintain program stability and student support.

2.4b Rationale for Instructional and Non-Instructional Equipment, Technology, and Software

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2.4c Instructional Equipment and Software Requests

Rank	Location	SP	M	Item Description	Qty	Cost Each	Total Cost	Requestor	Room/Space	Contact
0001	Petaluma	02	01	New [wireless] Printers for student printing	2	\$225.00	\$450.00	VLShannon	PC 229, PC 230	
0002	Petaluma	02	01	New Desks (21st. Cent., easily moveable, collabor)	38	\$500.00	\$19,000.00	VLShannon	PC 229	VLShannon
0003	Petaluma	02	01	New Desks (21st. Cent., easily moveable, collabor)	42	\$500.00	\$21,000.00	VLShannon	PC 230	VLShannon

2.4d Non-Instructional Equipment, Software, and Technology Requests

Rank	Location	SP	M	Item Description	Qty	Cost Each	Total Cost	Requestor	Room/Space	Contact
0001	Petaluma	01	02	New Furniture for Student Lounge	6	\$400.00	\$2,400.00	VLShannon	PC 228	VLShannon
0001	Petaluma	01	02	Enclosed art and bulleting display case to promote	1	\$1,500.00	\$1,500.00	VLShannon	PC 228	VLShannon

2.5a Minor Facilities Requests

Rank	Location	SP	M	Time Frame	Building	Room Number	Est. Cost	Description
0001	Petaluma	02	01	Urgent	PC 229	PC229	\$2,000.00	New Carpet
0001	Petaluma	00	01	Urgent	PC230	PC 230	\$2,000.00	New Carpet

2.5b Analysis of Existing Facilities

The Gateway to College Academy (GtC) administrative offices are centrally located in Kathleen Doyle Hall east, 2nd floor. Most middle college high school courses are held in PC 229 and PC 230; however, classroom space, as well as student activities spaces (student lounge, restrooms, hallways) are also used by non-GtC students. With the exception of office space, which is exclusively for GtC-assigned faculty and staff, all facilities used by GtC students are shared spaces for the entire SRJC Petaluma community.

Presently there is a small "lounge" space near the Gateway to College (GtC) main office and classrooms that are mostly used for GtC middle college instruction (PC 229 & 230). The lounge signage reads "Puente/ESL Lounge" but is used primarily by GtC students due to proximity to other GtC program services. In recent semesters a number of feedback surveys have been distributed to garner student priorities in regard to the space. Students have consistently requested:

- Updated seating furniture (couch, individual lounge chairs)
- Tables for eating and/or coffee table
- Wall artwork displays
- Food storage and heating facilities

This lounge area is frequented by non-GtC students mostly in the evenings and will continue to be open to all SRJC Petaluma students. The space is used for school-community events such as focus groups, study groups, reading area, and lunch.

3.1 Develop Financial Resources

3.2 Serve our Diverse Communities

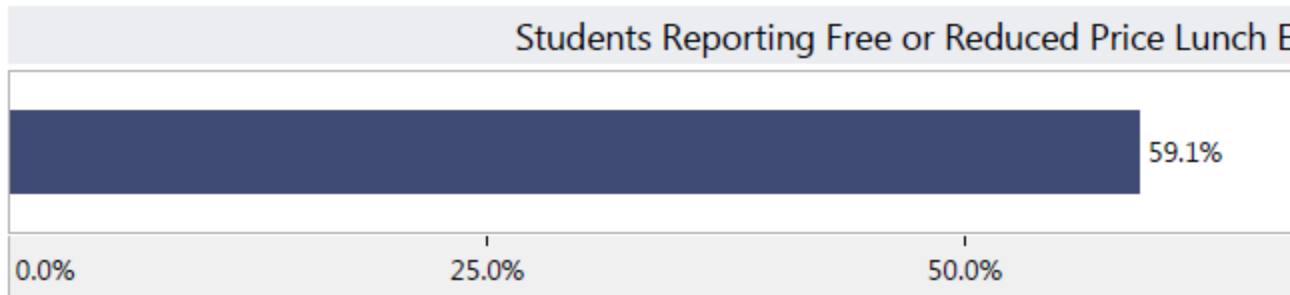
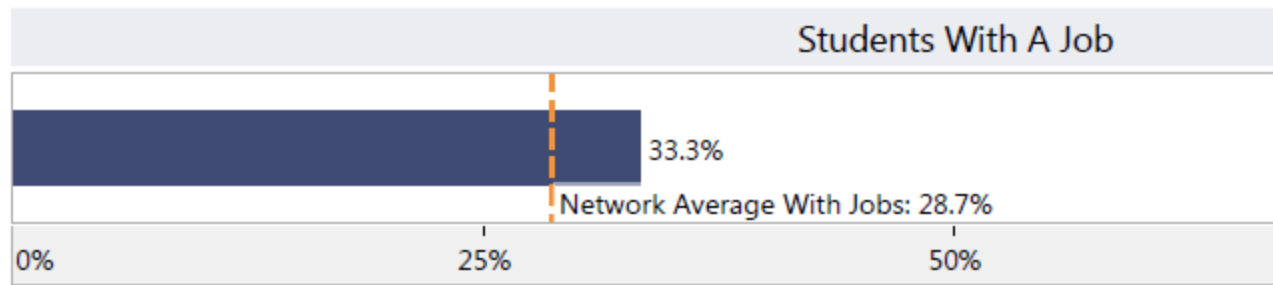
The Gateway to College Academy (GtC) middle college high school is comprised of diverse students from Sonoma, Marin, and Napa counties. The faculty and staff strive to create a welcoming and inclusive community culture where all students feel valued and have a strong sense of belonging.

Here is demographic data captured through the GtC National Network student surveys:

Gender Distribution (Self-reported)	
Female	
Male	
Genderqueer/Androgynous	
Other	

Racial/Ethnic Distribution (Self-reported)	
African-American	
White	
American-Indian/Native-American/Alaskan	
Asian/Pacific-Islander	
Hispanic/Latino	
Other	

Living Situation	
Dependent	
Independent	



3.3 Cultivate a Healthy Organization

The Gateway to College Academy (GtC) strongly believes that ongoing professional development is central to building and maintaining a healthy organization as well as cultivating a positive and success student program.

All GtC staff and faculty participate in intensive two-day retreats twice per year (just prior to the fall and spring semesters). Furthermore, all members attend bi-weekly team meetings to discuss student concerns and intervention strategies to lead to success.

Additionally, the GtC National Network hosts frequent webinars that all SRJC GtC staff and faculty can participate in, as well as regional meetings for directors and bi-annual national Peer Learning Conferences.

To enhance the professional experience and add a dimension to cultivating a healthy organization, the Director, Gateway to College frequently offers all team members (STNCs, Student Workers, faculty, permanent staff) opportunities to engage in social events geared to build positive and interdependent relationships.

3.4 Safety and Emergency Preparedness

The Director, Gateway to College is part of the campus DOC as a Logistics team member. Additionally, the GtC Program Specialist is a Building Safety Coordinator (BSC) for the Kathleen Doyle Hall. Both Director and Program Specialist attend required trainings respective to each role and responsibility.

3.5 Establish a Culture of Sustainability

The Director, Gateway to College is a member of the SRJC Petaluma Green Collaborative group, with the goal of increasing sustainable, eco-friendly practices for the GtC middle college high school and its campus community.

4.1a Course Student Learning Outcomes Assessment

The Gateway to College Academy (GtC) is a Middle College High School, and thus offers a full-time high school instructional schedule and students can simultaneously enroll and complete college courses to earn dual credit.

SRJC English courses (English 307, 100, and 1A) offer GtC students an opportunity to develop proficiency in academic and career/technical learning, reading, writing, and information competency skills necessary for college work; critical reading and discussion of college-level texts with emphasis on expository and argumentative prose are the focus of the college level English course.

The College Survival course (Counseling 53) combines comprehensive academic study strategies with critical thinking and personal development. This course includes the following topics:

- memory and concentration techniques,
- lecture note taking systems
- textbook study systems
- test taking
- research strategies
- critical analysis
- effective problem solving
- life and time management
- learning styles
- personal and educational values and goals
- instructor-student relations
- maintaining health

All GtC-designated college courses are assessed through data collected in fall and spring from the SRJC SLO system per College policies and practices.

Outcomes are also discussed at GtC National Network regional and national trainings.

The data collected helps to inform what is effective in the program; it also helps to identify areas of improvement.

4.1b Program Student Learning Outcomes Assessment

Gateway to College Academy (GtC)

Student Learning Outcomes

Students will be able to:

1. Demonstrate skills in critical thinking, technology, problem solving, leadership and innovative thinking while exercising them in academic and career environments.
2. Exhibit strong reading, writing, and effective communication skills to equip them for high school completion and college degree attainment.
3. Demonstrate rational decision making and personal responsibility in an effort to promote healthy lifestyles in a diverse society.

All GtC program SLOs are assessed by the Gateway to College National Network at the end of each semester and annually.

4.1c Student Learning Outcomes Reporting

Type	Name	Student Assessment Implemented	Assessment Results Analyzed	Change Implemented
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4.2a Key Courses or Services that address Institutional Outcomes

Course/Service	1a	1b	1c	2a	2b	2c	2d	3a	3b	4a	4b	5	6a	6b	6c	7
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4.2b Narrative (Optional)

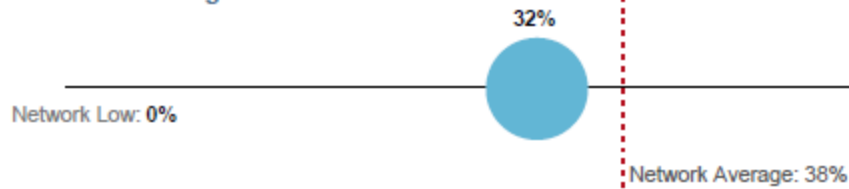
5.0 Performance Measures

Santa Rosa Junior College

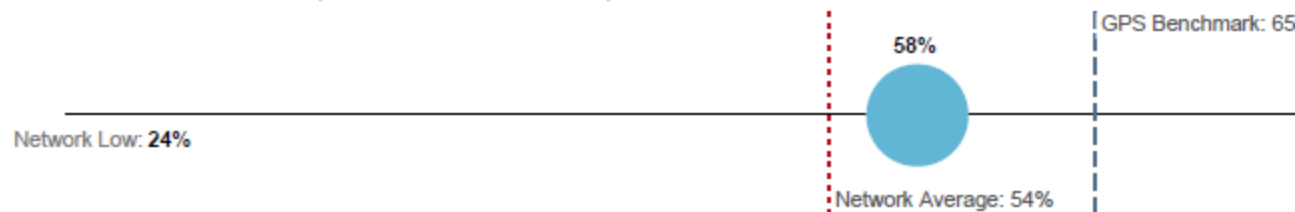
2014 - 2015 Total Enrollment: 74

Passed All First Term Courses in 2014 - 2015

2014 - 2015 Average First Term HS GPA: 2.94



One Year Persistence (2013 - 2014 Cohort)



Two Year Persistence (2012 - 2013 Cohort)



Three-Year Cohort Graduation Rate (2012 - 2013 Cohort)



Average College Credits Earned by 2014 - 2015 Graduates⁺



⁺ College credits reported as semester credits. Actual values for programs on a quarter schedule are likely to be higher.

Blue dots represent this program's results through the 2014 - 2015 academic year.

Not all measures have available data. For measures without a blue dot, no data was available for the time period.

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Program Data Trends

Percentage of Students Passing All First Term Courses by Academic Year



One Year Persistence by Cohort Year



Two Year Persistence by Cohort Year



Three-Year Cohort Graduation Rate by Cohort Year



Average College Credits Earned by Graduates by Graduation Year



Santa Rosa Junior College

2014 - 2015 Student Survey Outcomes Report

Welcome to the 2014-2015 Student Survey Outcomes Report. As a partner of the Gateway to College Network, you have been gathering information from students about their experiences before and during Gateway to College. This information is gathered at the end of each school term through the **New Student Survey (NSS)**, and after completion of Gateway to College through the **Student Satisfaction Survey (SSS)**.

New measures were added to the survey in 2014-2015 to provide additional information about students' experiences before and during Gateway to College. This information offers a more comprehensive view of previous and persisting challenges and support available to students. Additionally, the survey asks students how comfortable they felt at school before Gateway and during Gateway on various topics, and how they value their interactions with peers, instructors and family before and during Gateway to College.

College.

The following report highlights the key measures from the Student Surveys that ask students to think about their experiences and perceive success outside of academic measures.

While this is valuable data to inform future practices and reform, it can also inform advocacy efforts and should be used widely in dialogues around (and not limited to) strengthening community involvement and increasing access for disconnected students.

Survey information is also available to you through live reports on GatewayLive, which are available to download. The live reports are located on GatewayLive under: GTC Resources -> Program Reports.

For additional information and questions, please contact Kriti Agrawal at 970.426.1234 or kagrawal@gatewaytocollege.org.

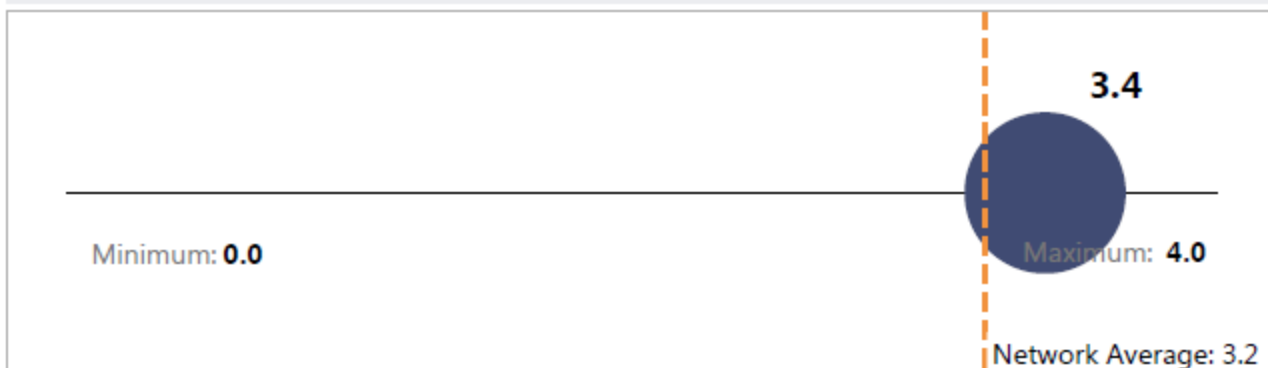
Santa Rosa Junior College

2014-2015 Mindset and Support Measures

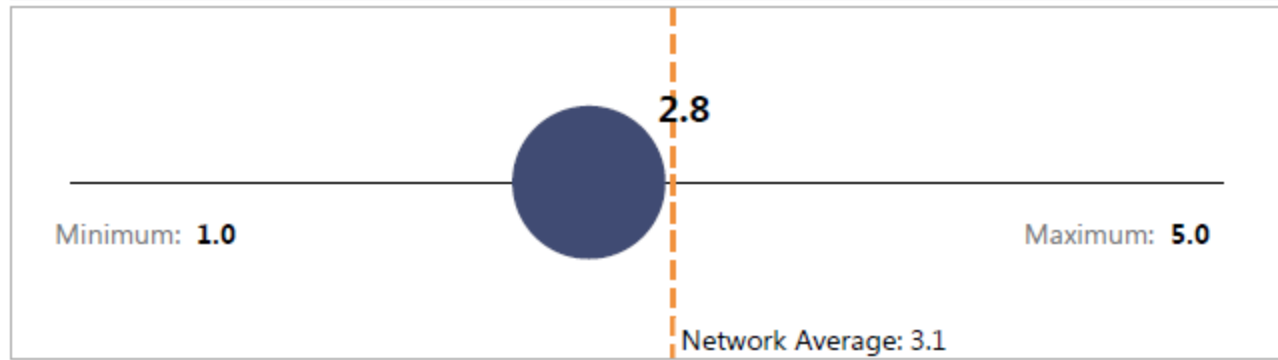
Mindset - Character (NSS Only)



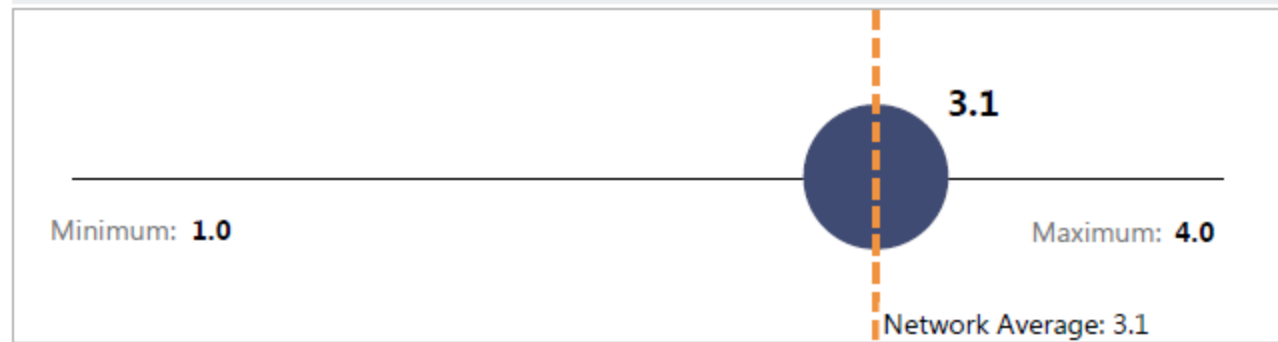
Mindset - Intelligence (NSS Only)



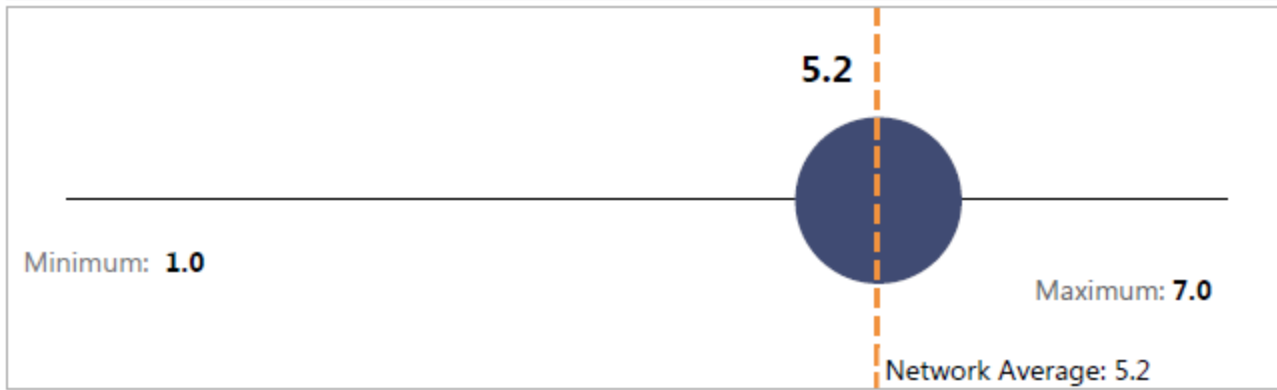
Sense of Belonging (NSS Only)



Family Relationships/Support (NSS Only)



General Social Support (NSS Only)



* Student Satisfaction Survey response rates vary by program. Blank spaces indicate data was unavailable for the

Santa Rosa Junior College

2014-2015 Gateway to College Experiences

Responses for following measures are only collected through Student Satisfaction information, please refer to Glossary.

Pathways and Future Goals

Minimum: **1.0**

Critical Thinking

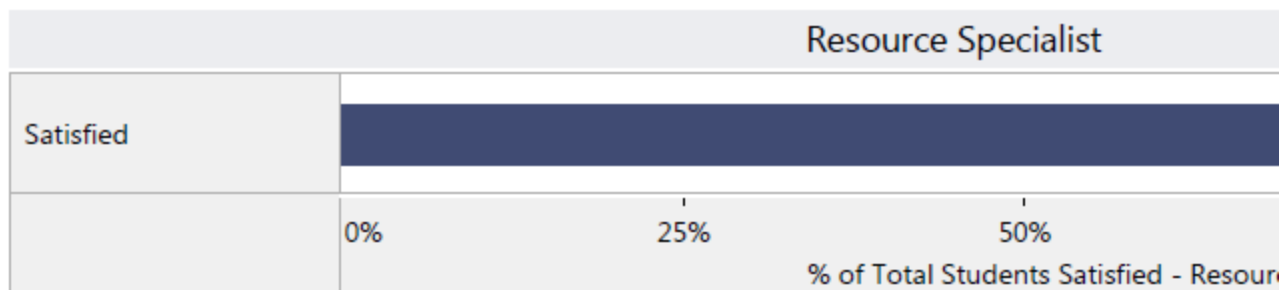
Minimum: **1.0**

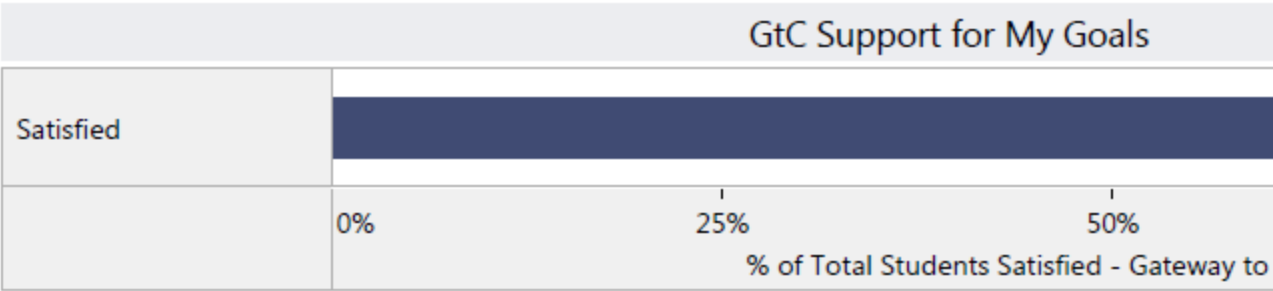
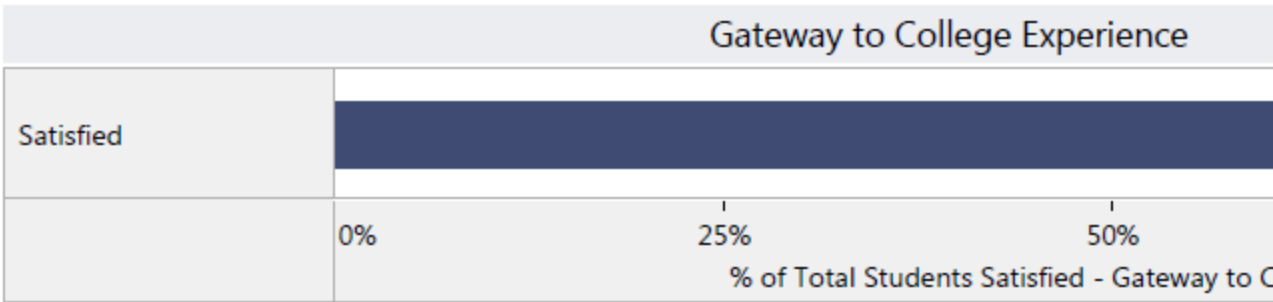
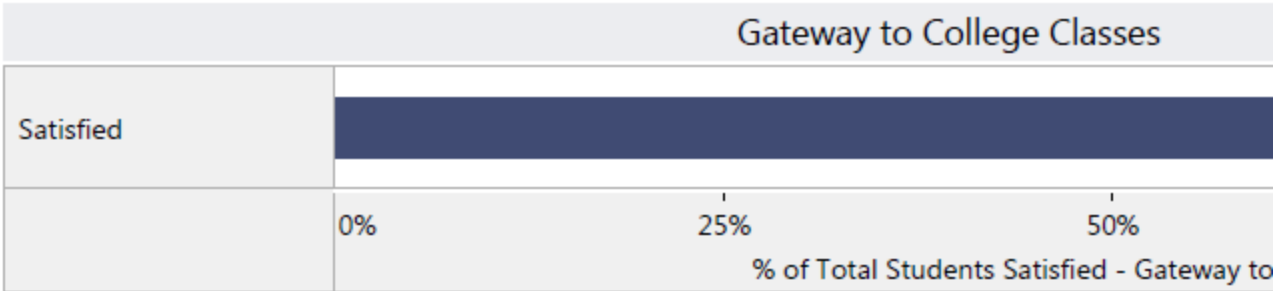
Teaching and Learning

Minimum: **0.0**

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2014-2015 Student Satisfaction

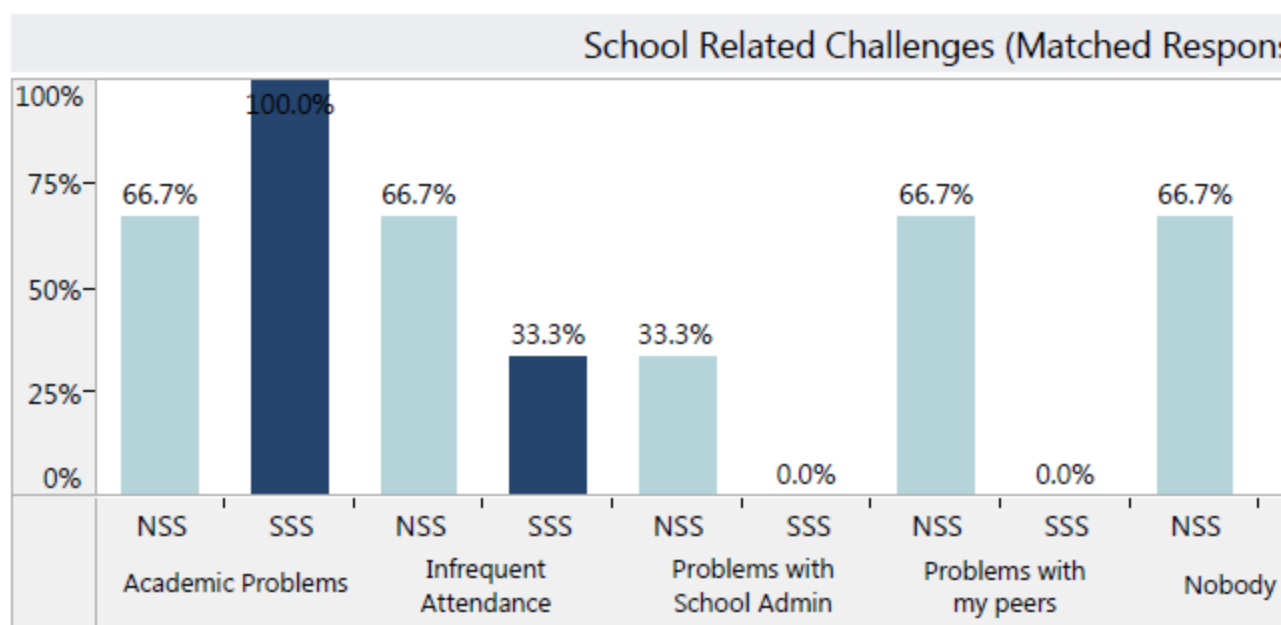
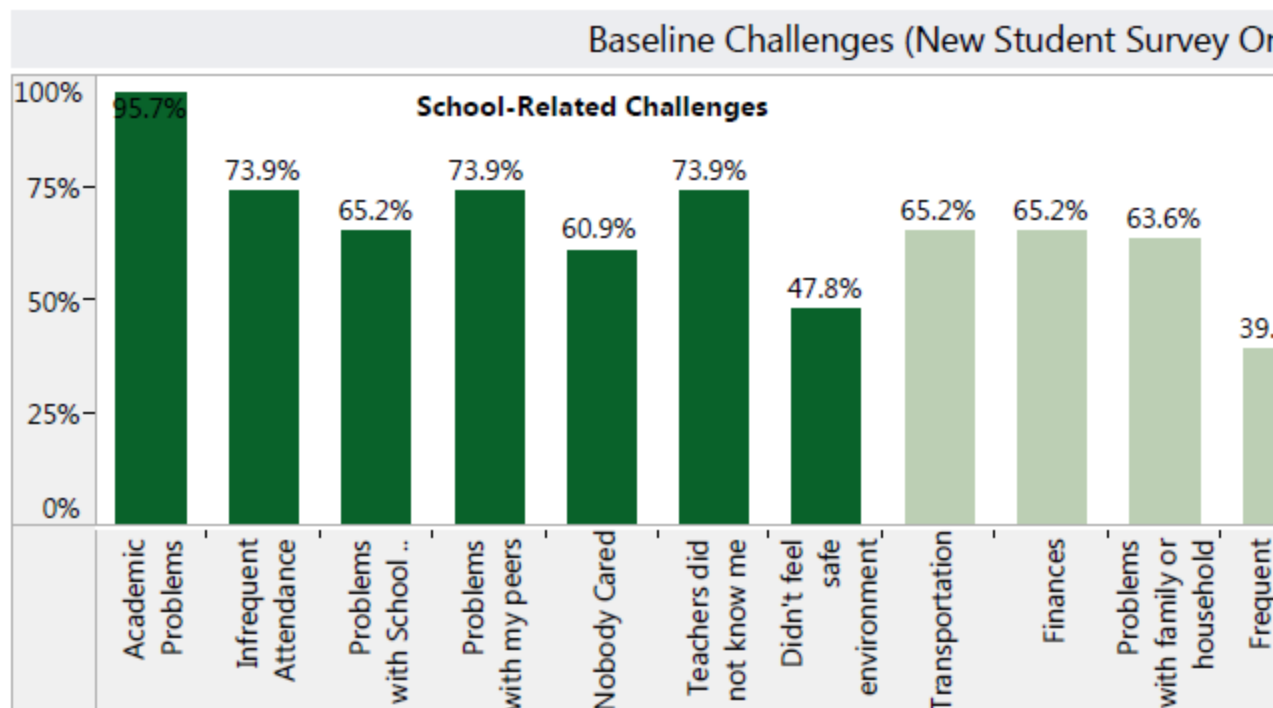


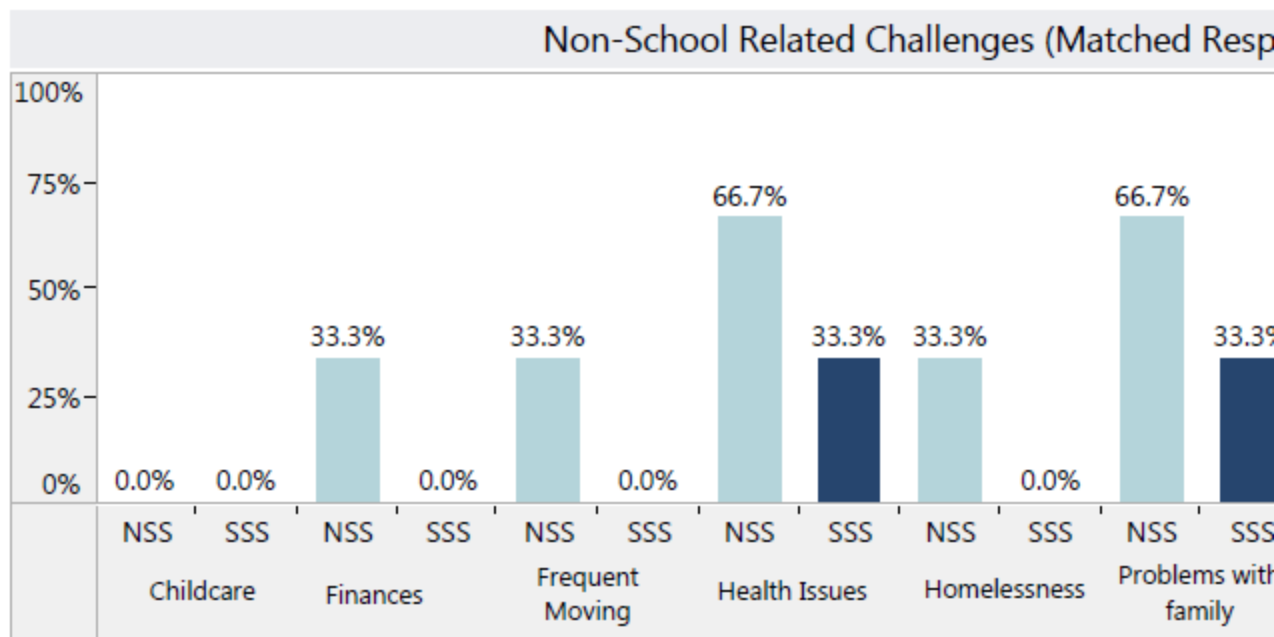


* Student Satisfaction Survey response rates vary by program. Blank spaces indicate data was unavailable for the program.

Santa Rosa Junior College

2014-2015 Previous and Persisting Challenges





Note: The numbers here represent percentage of students who reported struggling with these items and their experience.

* Student Satisfaction Survey response rates vary by program. Blank spaces indicate data was unavailable for that program.

5.1 Effective Class Schedule: Course Offerings, Times, Locations, and Delivery Modes (annual)

N/A

5.2a Enrollment Efficiency

N/A

5.2b Average Class Size

N/A

5.3 Instructional Productivity

N/A

5.4 Curriculum Currency

N/A

5.5 Successful Program Completion

Two Year Persistence by Cohort Year



Three-Year Cohort Graduation Rate by Cohort Year



Average College Credits Earned by Graduates by Graduation Year



5.6 Student Success

5.7 Student Access

5.8 Curriculum Offered Within Reasonable Time Frame

N/A

5.9a Curriculum Responsiveness

N/A

5.9b Alignment with High Schools (Tech-Prep ONLY)

N/A

5.10 Alignment with Transfer Institutions (Transfer Majors ONLY)

N/A

5.11a Labor Market Demand (Occupational Programs ONLY)

N/A

5.11b Academic Standards

N/A

6.1 Progress and Accomplishments Since Last Program/Unit Review

Rank	Location	SP	M	Goal	Objective	Time Frame	Progress to Date
0001	Petaluma	01	02	1. Build Middle College High School infrastructure	1.1 Develop a GtC Academy educational master plan	2017-2018	In progress: Templates from other GtC programs have been collected. In upcoming program retreats staff and faculty will develop program-wide goals (incorporating the LCAP goals) and also craft a school vision and values. The director will work with other GtC California directors for collaboration in developing a master plan that integrates core elements of Middle College High School, dual enrollment, Opportunity Youth, and college readiness.
0001	Petaluma	01	02		1.2 Implement a GtC high school crisis intervention plan	2017-2018	In progress: Director has scheduled a training with K-12 threat assessment trainer for January 2017. Director will also work with SRJC CIRT campus leaders to collaborate in developing the charter high school crisis intervention plan and ensure it is in sync with the SRJC district crisis intervention process and campus policies.
0002	Petaluma	03	02	2. Increase student enrollment	2.1 Develop and implement a multi-tiered outreach and recruitment plan with corresponding timeline	2013-2014	Ongoing: An original plan was developed during the initial implementation year and has served as the foundation for all outreach efforts. Since then more strategies, including radio interviews and an increase in social media, have been added. Additionally, due to the overturn in referring personnel new and updated referral sources have been added.
0002	Petaluma	03	02		2.2 Increase and enhance social media presence through YouTube, Facebook, Instagram, and Twitter	2016-2017	In progress: During the fall of 2016 a GtC YouTube channel was created and currently has 3 promotional videos. Additionally, the Instagram account has been linked to Facebook and Twitter has also been linked to Facebook to decrease time spent on multiple social media sites and increase consistent messaging. However, overall recruitment using social media will be the focus in upcoming reporting periods.
0002	Petaluma	03	02		2.3 Work with the GtC Club members to co-facilitate recruitment presentations	2013-2018	Ongoing: The director recently became the GtC Club advisor and the first meeting of the 16-17 year will be held in early September. At the first meeting students will sign-up to cofacilitate recruitment presentations on and off campus. However, previous to this academic year, former GtC Club advisors were responsible for coordinating and

							providing light training to GtC students for the purposes of conducting recruitment presentations.
0003	Petaluma	01	02	3. Increase student retention	3.1 Embed Social Emotional Learning/Trauma Informed Care/Adverse Childhood Experiences (ACEs) in GtC instructional curriculum	2013-2017	In progress: The importance of embedding Social Emotional Learning in curriculum and instructional practices has become very apparent in recent reporting periods. However, since the program implementation the fundamentals of ACEs have been incorporated into the delivery of curriculum.
0003	Petaluma	01	02		3.2 Provide professional development regarding Trauma Informed Care best practices	2016-2018	In progress: After having attended the National Foster Youth Success Initiative convening in Portland, OR in November 2015 where the focus of work was in Trauma Informed Care, the Director began incorporating Trauma Informed Care professional development into each GtC staff & faculty retreat. Guest trainers from other Bay Area programs have donated their time to providing professional development and consultation in developing instructional best practices.
0004	Petaluma	01	01	4. Increase high school graduation rate	4.1 Coordinate a Graduation Seminar Series to motivate, inform, and provide academic support, financial aid, persistence strategies, transitions to DRD and DRD services	2015-2017	Ongoing: Beginning fall 2015 a GtC adjunct counselor began facilitating a series of presentations for graduation candidates as they prepared to transition from dual enrollment high school student to non-concurrent SRJC student. The seminar series weave together information and resources as well as psychosocial support.
0005	Petaluma	01	01	5. Inform students of local career certificate programs	5.1 Visit and tour at least 2 District certificate programs and centers	2015-2016	Completed: This could turn into a reoccurring goal and accomplishment however, it was set as a goal at the beginning of the 2015-2016 academic year and a GtC adjunct counselor coordinated and facilitated these field trips.
0006	Petaluma	01	01	6. Inform students about admissions process to four-year universities and provide brief university experience	6.1 Field trip(s) to local CSU, UC, and private local universities with campus tour	2013-2017	Ongoing: Beginning in fall 2013, all 1st term (new) GtC students attend at least two field trips per semester to universities such as Sonoma State, SF State, UC Berkeley, UC Davis, Sacramento State, and Dominican University. Unfortunately, during the 2015-2016 academic year the program did not have enough funding to offer these transfer university experiences, however, during the 2017-2017 academic year at least two university tours are planned.
0007	Petaluma	01	01	7. Provide students with opportunity to expand network and build connections with other Bay Area GtC students	7.1 Field trip(s) to visit other GtC programs for student regional event(s) to include Laney College and/or Contra Costa College and/or City College SF	2016-2017	In progress: A date has been scheduled a field trip and regional GtC student community day at Laney College to be held December 2016. The director will collaborate with other Bay

							Area GtC directors and the GtCNN to plan, coordinate student team building activities, and host guest speakers. The purpose will be to empower SRJC GtC students, increase identify formation, and enhance the community experience.
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6.2a Program/Unit Conclusions

Location	Program/Unit Conclusions
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6.2b PRPP Editor Feedback - Optional

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6.3a Annual Unit Plan

Rank	Location	SP	M	Goal	Objective	Time Frame	Resources Required
0001	Petaluma	07	02	1. Enhance partnership with K-12 charter Local Education Agency (LEA)	1a. Develop updated MOU with LEA	2015-2017	ADA funding
0001	Petaluma	01	02		1b. Increase the quantity of referrals from Petaluma City Schools personnel	2016-2018	ADA, SSSP funding
0002	Petaluma	01	02		2b. Increase the student persistence rate from fall to spring	2016-2017	ADA, Student Equity funding
0002	Petaluma	07	02	2. Recruit new students every semester	2a. Enroll at least 24 students per semester (depending on facilities capacity) per semester	2013-2018	ADA funding
0003	Petaluma	01	02	3. Maintain high student engagement	3a. Increase the student persistence rate from spring to fall	2016-2018	ADA, Student Equity funding
0003	Petaluma	01	02		3b. Continue hosting GtC Friends & Family events to build connections between students and their supporters	2016-2017	ADA funding
0004	Petaluma	01	02	4. Contribute to the District's goal to increase completion of SSSP steps for new students	4a. Hold at least 3 Steps to Success events per year when students complete 3 out of 5 steps in one day	2014-2017	SSSP funding
0004	Petaluma	01	01		4b. Increase student daily attendance in high school courses	2015-2018	ADA funding, Student Equity funding